City of Tarpon Springs, Florida

Board of Commissioners
324 East Pine Street
Tarpon Springs, Florida 34689
(727) 938-3711
http://www.ctsfl.us/agenda.htm

BUDGET WORK SESSION
AGENDA
TUESDAY, AUGUST 4, 2026
6:00 PM - CITY HALL AUDITORIUM

CALL TO ORDER

ROLL CALL

AGENDA ITEMS

1. Updates from Budget Workshop #1 **(Ashley Kimpton, Finance Director)**
2. Enterprise Funds
3. CIP
4. Miscellaneous

ADJOURNMENT

CITY OF TARPON SPRINGS, FLORIDA

BUDGET WORKSHOP #2
FY 2027 PROPOSED BUDGET
AUGUST 4, 2027

FY 2027 PROPOSED BUDGET

UPDATES FROM BUDGET WORKSHOP #1

- Property & Liability insurance estimates have decreased from 10% to 5%. This is decrease of $335k citywide.
- Health insurance estimates have decreased from 18% to 12%. This is a $310k reduction citywide.
- General Fund departments have cut another $150k from FY27 budget.
- Personnel data has been updated to match live system as of 7/13/26. This is an increase of $13k citywide.

FY 2027 PROPOSED BUDGET

UPDATES FROM BUDGET WORKSHOP #1

- Budget has been updated to include Youth Program, Cops & Kids Donations, Sponsorship Donations. This is a $40k increase to the General Fund.
- List of vacant positions in the General Fund:

DIVISION NAME	POSITION TITLE	TOTAL SALARY & BENEFITS	Recommendation
0202 CITY MANAGER	ASSISTANT CITY MANAGER	201,295	Frozen
0302 FINANCE	FINANCIAL/BUDGET ANALYST	87,215	Frozen
0502 HUMAN RESOURCES	HUMAN RESOURCES SPECIALIST	86,322	Frozen
0802 PLANNING	DIRECTOR OF PLANNING & ZONING	186,667	Either Director or Assistant Director will be Frozen
1502 LIBRARY	LIBRARY ASSISTANT II	57,351	Frozen
1502 LIBRARY	LIBRARY ASSISTANT II-PART-TIME	18,634	Frozen
1602 ARTS & HISTORICAL	CULTURAL & CIVIC SVS DIRECTOR	149,499	Either Director or Assistant Director will be Frozen
001 GENERAL FUND TOTAL		**786,983**	

FY 2027 PROPOSED BUDGET

OTHER FOLLOW-UP ITEMS

- Question: Why did plan checking fees decrease in FY27 from FY26?
  - Answer: Plan checking fees were tending down in recent years but were inflated in FY26 due to Hurricane Helene.
- Other:
  - General Fund – List of changes handout
  - Penny Fund Reconciliation handout

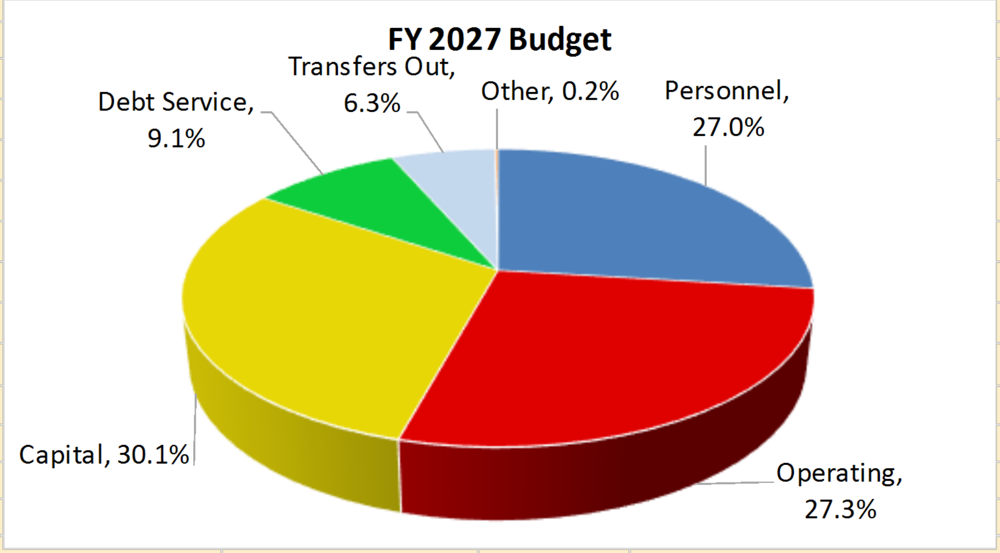
ENTERPRISE FUNDS

FY 2027 PROPOSED BUDGET

WATER/SEWER FUND

	FY 2026 Adopted Budget	FY 2027 Proposed Budget	$ Change	% Change	
Category					
Personnel	8,179,292	8,616,064	$ 436,772	5.3%	3 %COLA; 12% Health
Operating	7,412,539	8,717,642	$ 1,305,103	17.6%	5% P/ L Ins; Utilities and Vehicle R&R increased to reflect historical actuals
Capital	11,856,000	9,632,100	$ (2,223,900)	-18.8%	Capital per revenue sufficency study
Debt Service	2,659,822	2,911,937	$ 252,115	9.5%	2026 Revenue Note
Transfers Out	1,849,029	2,027,514	178,485	9.7%	Rate increase of 7.75%
Other	1,119,655	57,110	(1,062,545)	-94.9%	Fund balance reserves budgeted 2026 $1.06 mil
Total	$ 33,076,337	$ 31,962,367	$ (1,113,970)		

Category	FY 2027 Budget
Personnel	27.0%
Operating	27.3%
Capital	30.1%
Debt Service	9.1%
Transfers Out	6.3%
Other	0.2%
	100.0%



- Rates increased 7.75%

FY 2027 PROPOSED BUDGET

Unfunded

WATER/SEWER FUND CIP

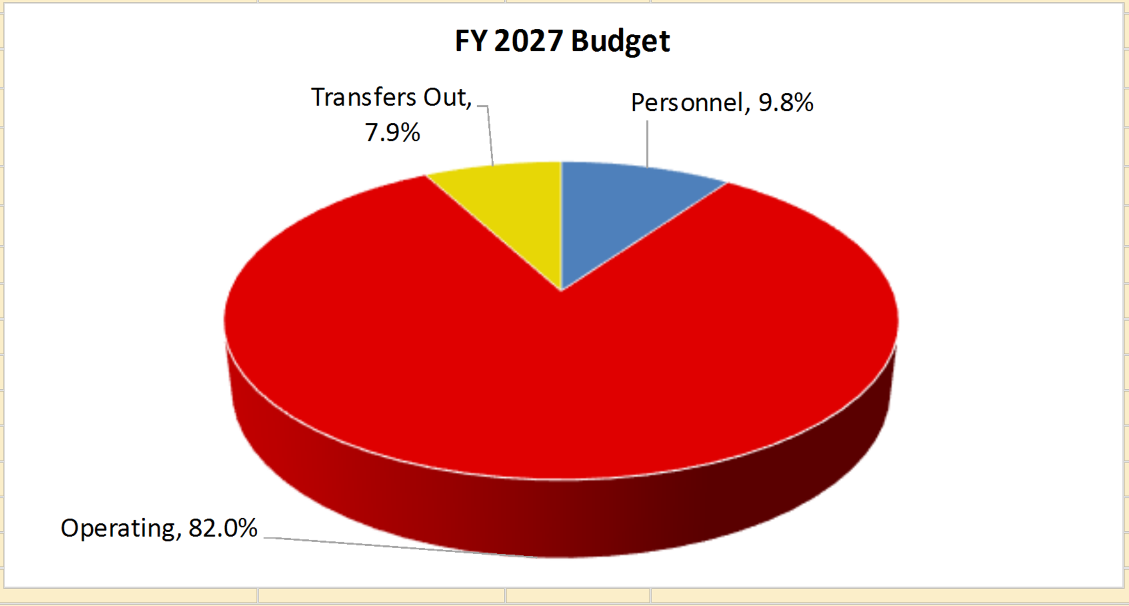
	BUDGET 2027	PROJECTION 2028	PROJECTION 2029	PROJECTION 2030
1 Boom Truck & 1 F250 2WD Crew Cab w/ Tool Box	192,000	-	-	-
Aluminum Tank Replacement	30,000	-	-	-
Backup Sewage Pump at Influent Pump Station	150,000	160,000	-	-
Bar Screen Replacement	600,000	-	-	-
Emergency Bypass Pumps / Generator Replacement	155,000	160,000	80,000	-
Force Main Pigging Program	127,000	131,000	135,000	139,000
Ford E-Transit w/ Internal Toolbox	55,000	-	-	-
Ford Maverick Rep 2008 Escape Equinox to UM	31,000	-	-	-
Grosse Ave Well Size Rehabilitation (PFAS)	450,000	-	-	-
Hydrant Improvements	116,000	119,000	122,000	126,000
Kubota	20,000	-	-	-
L/S #1 Arfaras	100,000	798,384	-	-
L/S #37 Moorings	130,000	-	-	-
Lining of WW Collection System - Prioritize VCP	320,000	330,000	340,000	350,000
Manhole Lining	130,000	140,000	150,000	160,000
Meter Replacement Phase I	1,200,000	1,200,000	250,000	-
Neptune 360 Cloud Software	16,800			
New Connections & Meter R&R	52,500	55,125	57,881	60,775
North Disston Heights Water Main Renewal	1,200,000	-	-	-
R&R for Lift Stations	160,000	170,000	180,000	190,000
R&R for RO Plant	90,000	100,000	110,000	120,000
R&R for Water Distribution	26,250	27,563	28,941	30,388
RO Plant A/C	170,000	-	-	-
RO Plant Network/PLC Security Upgrade/R&R	400,000	-	-	-
Solar Panel Upgrade	100,000	-	-	-
Tarpon Ave Well Size Rehabilitation (PFAS)	900,000	-	-	-
Transition of Geo Network to Utility Network	25,000	-	-	-
Utilities for Other Projects (Wastewater)	107,000	217,000	223,000	229,000
WWTF Elec Life Ext & Resiliency - Phase I	1,500,000	-	-	-
WWTF Flood Barriers	357,550	-	-	-
WWTF Network/PLC Security Upgrade I-V	746,000	675,000	580,000	

FY 2027 PROPOSED BUDGET

SANITATION FUND

	FY 2026 Adopted Budget	FY 2027 Proposed Budget	$ Change	% Change	
Category					
Personnel	784,971	849,083	$ 64,112	8.2%	3% COLA; 12% Health
Operating	7,040,911	7,129,416	88,505	1.3%	5% P/L Ins; Utilities and Vehicle R&R increased to reflect historical actuals
Transfers Out	684,368	683,874	(494)	-0.1%	Revenues over budgeted in FY26
Other	78,635	30,000	(48,635)	-61.8%	Reserves budgeted in FY26
Total	$ 8,588,885	$ 8,692,373	$ 103,488		

Category	FY 2027 Budget
Personnel	9.8%
Operating	82.0%
Transfers Out	7.9%
Total	99.7%



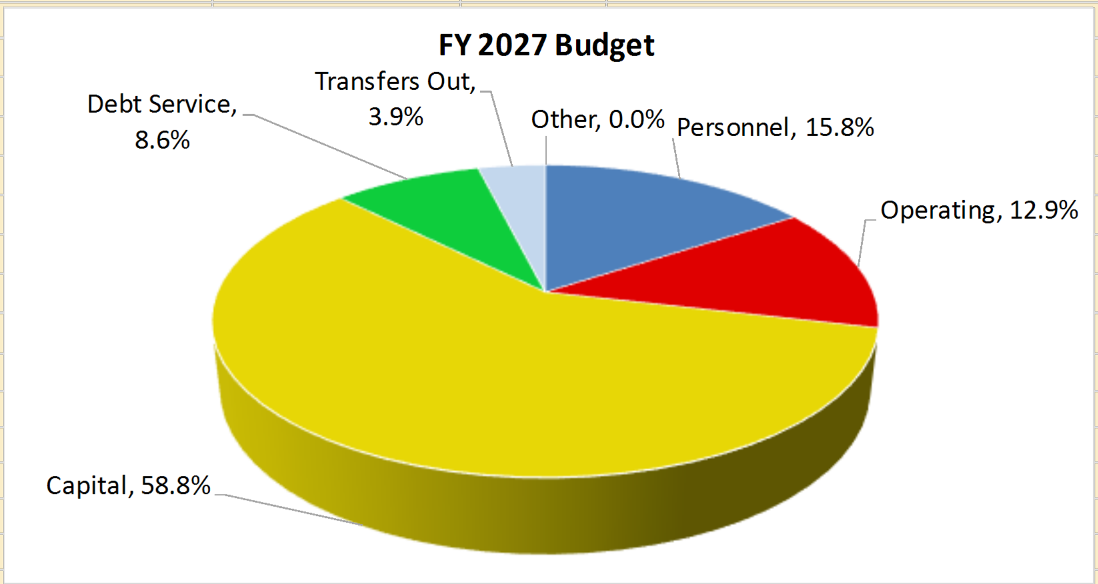
- Refuse, recycling, and yard waste contracts are the bulk of the expense.
- Revenues are based on 3% maximum increase per sanitation contract.
- Current Waste Management contract expires 3/30/27.

FY 2027 PROPOSED BUDGET

STORMWATER FUND

	FY 2026 Adopted Budget	FY 2027 Proposed Budget	$ Change	% Change	
Category					
Personnel	994,872	1,074,443	$ 79,571	8.0%	3% COLA; 12% Health
Operating	668,582	878,569	$ 209,987	31.4%	5% P/ L Ins; Utilities and Vehicle R&R increased to reflect historical actuals
Capital	3,650,000	4,007,057	$ 357,057	9.8%	Capital per revenue sufficency study
Debt Service	552,700	588,950	$ 36,250	6.6%	2026 Revenue Note
Transfers Out	212,234	264,986	52,752	24.9%	Rate increase of 19.01%, budgeted off projeceted actuals for FY26
Other	1,261,577	-	(1,261,577)	-100.0%	Fund balance reserves budgeted 2026
Total	$ 7,339,965	$ 6,814,005	$ (525,960)		

Category	FY 2027 Budget
Personnel	15.8%
Operating	12.9%
Capital	58.8%
Debt Service	8.6%
Transfers Out	3.9%
Other	0.0%
	100.0%



- Rates increased from $13.15 ESU to $15.65 ESU.

FY 2027 PROPOSED BUDGET

STORMWATER FUND CIP

CIP and Non-Recurring Capital	BUDGET 2027	PROJECTION 2028	PROJECTION 2029	PROJECTION 2030
Annual Pipelining Program	200,000	150,000	150,000	150,000
Godwins Pumps W/Mersino (2 Total)	127,022	-	-	-
Kubota 4X4	-	23,595	-	-
Light Tower (1) (Rpl 1024)	13,500	-	-	-
SAP103 Roosevelt/Island Tidal Drainage Construction	320,000	-	-	-
SAP103 Roosevelt/Island Tidal Drainage Design	113,000	-	-	-
SAP107 Lime & Huey Design	-	-	244,461	-
SAP107 Lime & Huey Construction	-	-	-	1,032,590
SAP110 Pinellas Trail Culvert Design	140,000	-	-	-
SAP110 Pinellas Trail Culvert Construction	220,000	-	-	-
SAP114 N. Levis Ave Design	-	-	65,993	-
SAP114 N. Levis Ave Construction	-	-	-	273,240
SAP116 Disston Pond Vault Design	100,000	-	-	-
SAP116 Disston Pond Vault Construction	250,000	-	-	-
SAP116 Gulf Veiw Design	150,000	-	-	-
SAP116 Gulf View Construction	-	915,300	-	-
SAP117 Lime & Pineapple Construction	1,000,000	-	-	-
SAP119 Lincoln Pond (FDEP) Design	185,000	-	-	-
SAP119 Lincoln Pond (FDEP) Construction	750,000		-	-
Sweeper (Rep 0312) (Lease)	438,535	-	-	-
Utility Truck	-	-	81,600	-
Utility Truck 5500 Hd Dump	-	-	116,160	-

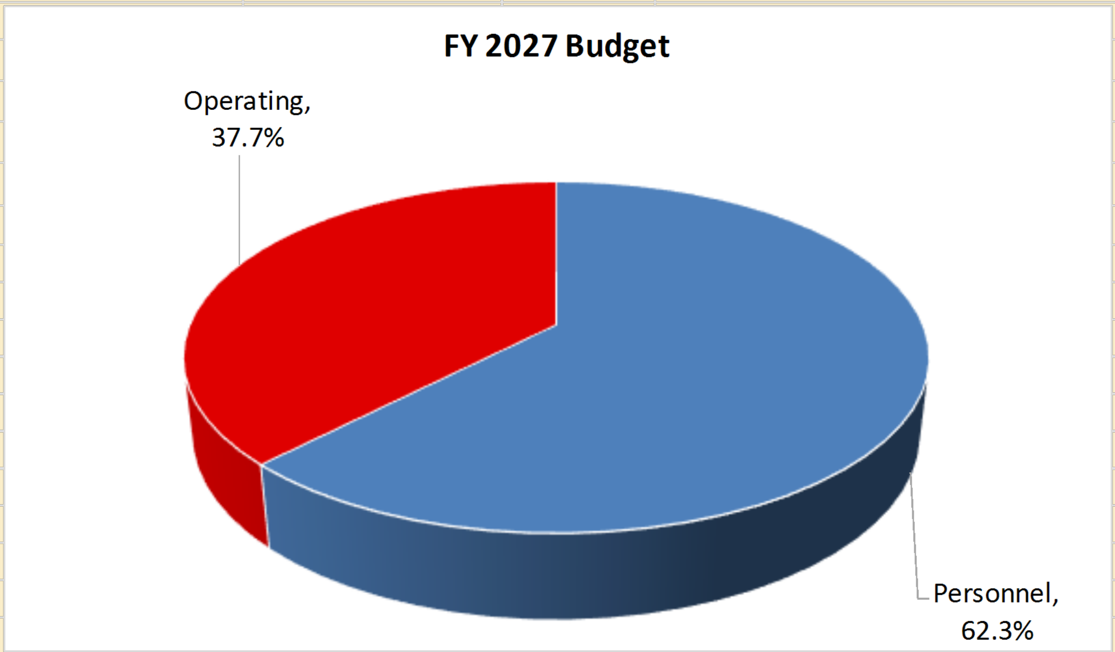
Series 2026 Debt

FY 2027 PROPOSED BUDGET

MARINA FUND

	FY 2026 Adopted Budget	FY 2027 Proposed Budget	$ Change	% Change	
Category					
Personnel	83,411	95,768	$ 12,357	14.8%	Health Insurance
Operating	66,347	57,956	$ (8,391)	-12.6%	5% P/ L Ins; Utilities and Vehicle R&R increased to reflect historical actuals
Total	$ 149,758	$ 153,724	$ 3,966		

Category	**FY 2027 Budget**
Personnel	62.3%
Operating	37.7%
	100.0%

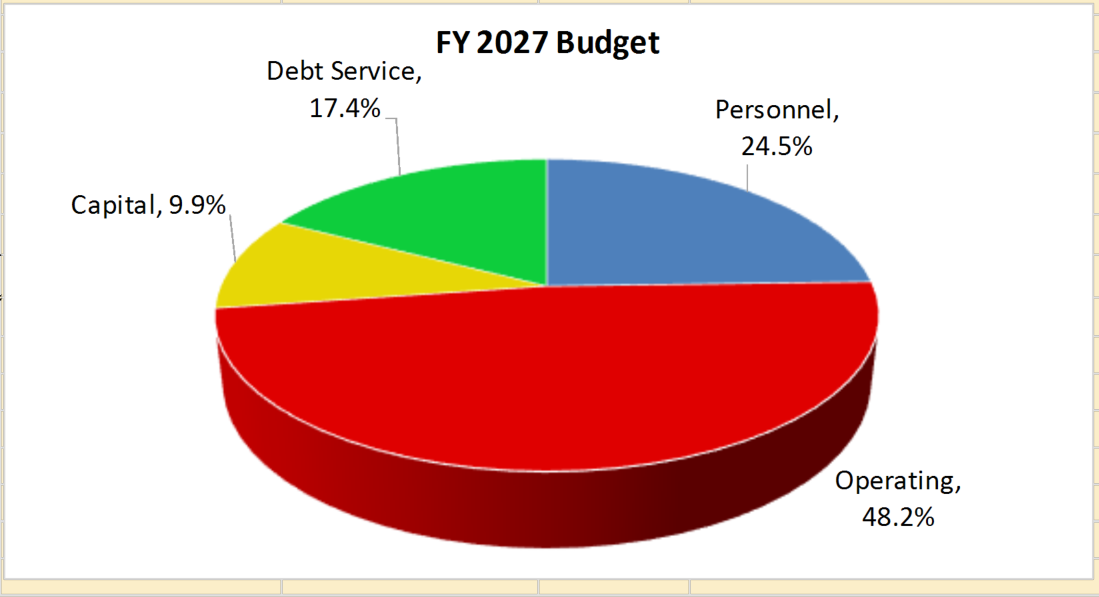


FY 2027 PROPOSED BUDGET

GOLF FUND

	FY 2026 Adopted Budget	FY 2027 Proposed Budget	$ Change	% Change	
Category					
Personnel	725,068	746,042	$ 20,974	2.9%	Health Ins
Operating	1,350,446	1,464,302	$ 113,856	8.4%	Golf Course Maintenance Contract
Capital	4,200,000	300,000	$ (3,900,000)	-92.9%	Clubhouse Construction budgeted FY26
Debt Service	517,822	529,226	$ 11,404	2.2%	2026 Revenue Note
Total	$ 6,793,336	$ 3,039,570	$ (3,753,766)		

Category	FY 2027 Budget
Personnel	24.5%
Operating	48.2%
Capital	9.9%
Debt Service	17.4%
	100.0%



FY 2027 PROPOSED BUDGET

PUBLIC SAFETY CIP

CIP	BUDGET 2027	PROJECTION 2028	PROJECTION 2029	PROJECTION 2030
Expand Uncrewed Aerial System (Uas)	-	-	-	100,000
Police Vehicle Replacement	800,000	800,000	800,000	800,000
F/S 69 Resurface Backramp	-	100,000	-	-
F/S 71 A/C	-	75,000	-	-
F/S 71 Mach Alert	125,000	-	-	-
F/S 71 MAKO System	-	-	50,000	-
Fire Repaint Fire Safety Building	-	-	-	100,000
Fire Bunker Gear	-	-	275,000	-
Fire Ladder Truck Rrsv FY29	400,000	400,000	400,000	-
Fire Marine Rescue/Fire Boat	70,000	-	400,000	-
Fire Polaris Utiltiy Vehicle w/ Stretcher	60,000	-	-	-
Fire Staff Vehicle	75,000	75,000	75,000	75,000
Fire Truck Reserve FY31	-	325,000	325,000	325,000
Fire Truck Reserve FY34	-	-	-	350,000

FY 2027 PROPOSED BUDGET

STREETS CIP

CIP	BUDGET 2027	PROJECTION 2028	PROJECTION 2029	PROJECTION 2030
Banana - Lime to MLK	-	17,633	-	-
Bayshore - Bridge at Riverside to Sunset	-	46,795	-	-
East Curlew Pl - S. Disston to Alt 19	222,000	-	-	-
Grandview - Highland Ave to Lakeview Dr (BRICK)	-	-	1,087,500	-
Highland Ave - Oakwood to Big Bass	-	32,300	-	-
Highland Ave - Tarpon to Oakwood	-	12,312	-	-
Island Dr - Hill to Dodecanese	-	-	-	18,678
Jasmine Rd Resurfacing	120,000	-	-	-
Lime St - Banana to S. Spring Construction	2,500,000	-	-	-
Lutea Pl - Dodecanese to Roosevelt	-	-	-	16,427
Orange St. Construction	2,254,067			
S. Gross Ave - Tarpon to E. Lemon St.	-	-	-	142,500
S. Spring Blvd - Pineapple to W. MLK	-	-	309,867	-
Shaddock - W Lime to Lemon	-	51,200	-	-
Shore Dr - Mexico to Gulf Beach Blvd	-	-	-	23,240

Unfunded

FY 2027 PROPOSED BUDGET

OTHER CIP

CIP	BUDGET 2027	PROJECTION 2028	PROJECTION 2029	PROJECTION 2030
River & Bayou Dredging	-	2,500,000	2,500,000	-
Sponge Docks Flood Abatement (FL)	1,490,000	-	-	-
Com Ctr Restroom/Door Remod (CDBG Grant)	108,000	-	-	-
N. Anclote Nature Park Dock Replacement	70,000	-	-	-
Riverside Tennis Court Replacement	467,500	-	-	-

Partially Unfunded

FY 2027 PROPOSED BUDGET

FY27 UNFUNDED PROJECTS

Streets

- Orange Street Construction $2,254,067

Water/Sewer

Bar Screen Replacement	$ 600,000
Meter Replacement	$1,200,000
PLC Security Upgrades - Water	$ 400,000
PLC Security Upgrades - WW	$ 746,000
North Disston Water Mains	$ 600,000
WW Collection System Lining	$ 320,000
Manhole Lining	$ 130,000
Total	$3,996,000

- Becket Bridge $1,000,000 - $5,200,000

FY 2027 BUDGET TIMELINE

- ✓ June 25, 2026 — Budget Public Input Hearing
- ✓ July 7, 2026 — Establish Max Millage Rate
- ✓ July 7, 2026 — 1st Budget Workshop
- ✓ August 4, 2026 — 2nd Budget Workshop
- ➢ August 18, 2026 — 3rd Budget Workshop (if needed)
- ➢ Sept. 9, 2026 — 1st Public Hearing on Tentative Millage and Budget
- ➢ Sept. 23, 2026 — 2nd/Final Public Hearing to Adopt Millage and Budget

CITY OF TARPON SPRINGS, FLORIDA

FY27 CIP UPDATE 8/4/26

2025 DRAFT RATE PLAN ANALYSIS– OPTION B (EARLY IMPACT FEE UPDATE)

FROM 8/26/25 and 9/9/25 BOC Meetings

- 10-year Capital needs : $111M
- 7.75% Annual Increases for 4 years
- Update impact fees in FY26
- $8M in Borrowing in FY26; $4M in Borrowing in FY27
- ~2030 – Large bond for 30-year AWWTF Rehab projects - ~$25M

FAMS Financial Analysis & Management System | By Stantec

CITY OF TARPON SPRINGS, FLORIDA

Stantec

CALC SAVE CTRL LAST OVR

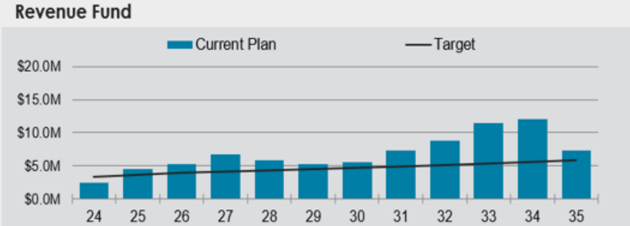
	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034	FY 2035
Water Rate Plan	0.00%	7.75%	7.75%	7.75%	7.75%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%
Wastewater Rate Plan	0.00%	7.75%	7.75%	7.75%	7.75%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%
Senior-Lien DSC	3.36	3.72	3.56	3.16	2.92	2.97	3.18	3.21	3.36	3.33	3.44
CIP Redistrib ($M)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
CIP Execution %	100%	100%	100%	100%	90%	90%	90%	90%	90%	90%	90%
Over/Under Target Balance ($M)	$0.90	$1.26	$2.56	$1.49	$0.72	$0.82	$2.46	$3.70	$6.21	$6.54	$1.55
Revenue Fund Balance	$4.54	$5.21	$6.68	$5.80	$5.21	$5.51	$7.33	$8.77	$11.51	$12.08	$7.35
Oper Reserve Mos	3	3	3	3	3	3	3	3	3	3	3
PS Execution	92%	92%	92%	92%	92%	92%	92%	92%	92%	92%	92%
OMV Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%
CO Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%
Typical Monthly Residential Bill	$92.84	$100.05	$107.80	$116.16	$125.13	$130.78	$136.66	$142.81	$149.22	$155.91	$162.94
$ Change		$7.21	$7.75	$8.36	$8.97	$5.66	$5.88	$6.15	$6.41	$6.69	$7.03

	FY 2030	FY 2035
Water Rate Plan	40.82%	75.46%
Wastewater Rate Plan	40.85%	75.59%

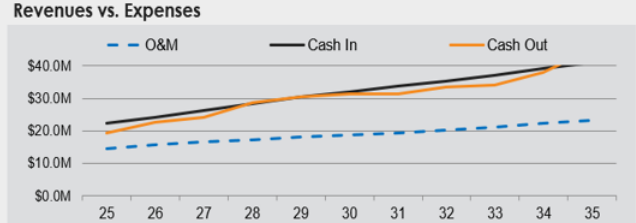
Scenario Manager

Capacity Fees	Option A
FY26 Borrowing ($M)	$8.0
FY27 Borrowing ($M)	$4.0
Addt. Water Main Work	No
Rev Recovery	Yes

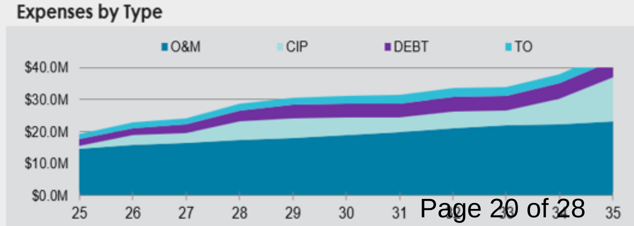
Revenue Fund



Revenues vs. Expenses



Expenses by Type



CIP Plan- FY27 Water Projects

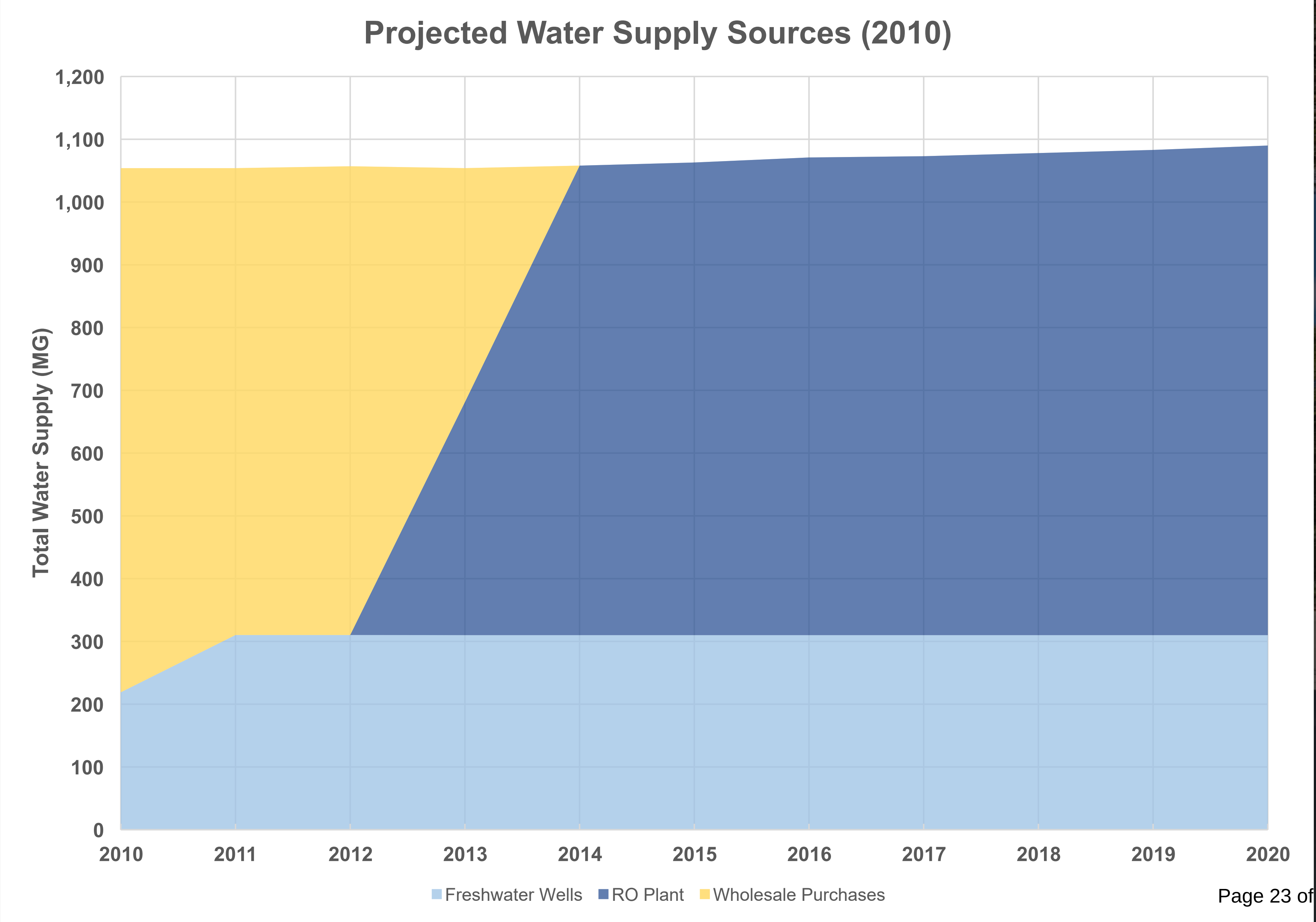
Key Projects	Funding	Source	Notes
Grosse Ave Well Site Treatment	$ 450,000	PFAS Funds	Continued Funding FY26-27
Tarpon Ave Well Site Treatment	$ 900,000	PFAS Funds	Continued Funding FY26-27. Likely to be replaced with new Brackish Well due to current condition.
Well Rehabilitation	$ 280,000	Water Impact Fees	Annual rehabs to maintain well capacity.
RO Plant Network/ PLC security upgrades	$ 400,000	FY27 Loan	Remaining SCADA upgrades from Cyber Master Plan. Deferred from FY24-FY26.
Meter Replacement Program	$ 1,200,000	FY27 Loan	Revenue Recovery Project: Planned $150,000+ annual revenue. Self Funding.
Metallic Water Main Renewal - North Disston Heights	$ 1,200,000	50% State Funding/ 50% FY27 Loan	Replace Up to 1 mile of aged galvanized water main. $600,000 Legislative Appropriation.
All other Water CIP	$ 665,750	Water/ Sewer Fund	Repair and Rehab Funding, Hydrant Maintenance, Minor projects, etc

CIP Plan- FY27 Wastewater Projects

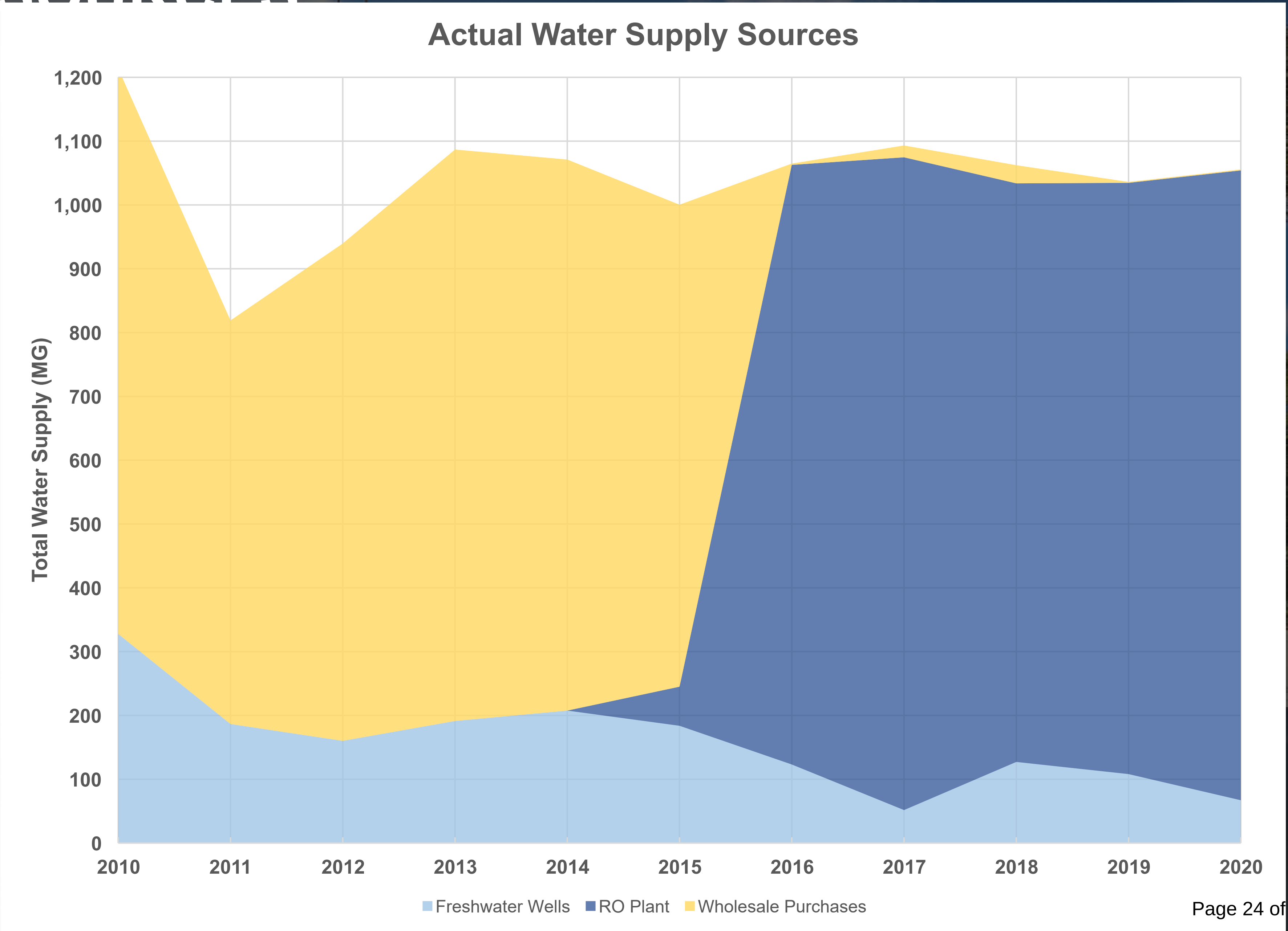
Key Projects	Funding	Source	Notes
WWTF Electrical Life Extension and Resiliency	$ 1,500,000	FY26 Loan/ Resilient Florida Grant	Continued Funding FY26-27. Replace and elevate aged WWTF Electrical Systems. $2,200,000 State Grant.
Bar Screen Replacement	$ 600,000	Loan	Replace and rehab aged bar screens to protect WWTF equipment.
WWTF Network/PLC security upgrades, renewal and replacement - Phases I-V	$ 746,000	Loan	Remaining SCADA upgrades from Cyber Master Plan. Deferred from FY24-FY26.
Lining of wastewater collection system	$ 320,000	Loan	Annual Pipe Lining. Goal: Line 70% of clay sewer lines over 20 years.
Manhole Lining	$ 130,000	Loan	Annual Manhole Lining to maintain sewer system.
Emergency Bypass Pumps and Generators Replacement	$ 155,000	Water/Sewer Fund	Procure pumps for emergency response. FDEP approved plan.
All other Wastewater CIP	$ 1,633,000	Water/Sewer Fund	Repair and Rehab Funding, All Lift Station Rehabs, Minor projects, etc

- Other Major Project: Beckett Bridge Utility Work
  - Potential Grant Funding
  - $5.2M Construction Cost
  - Planned for Loan Funding since 2023

WATER SUPPLY CHALLENGES: 2010 WATER SUPPLY PLAN



2010-2020 ACTUAL WATER SUPPLY SOURCES



6

WATER SUPPLY STATUS

- Original Water Supply Mix:
  - Freshwater First (Cheap) – 7 Wells
  - RO Plant for the rest – 22 wells planned

- Water Supply Mix Currently
  - Freshwater wells – No wells in Operation
    - 5 taken offline in 2010s
    - 2 wells taken offline in late 2023 due to PFAS regulation
  - RO Plant
    - Only constructed 19 wells
    - 17 wells currently (2 abandoned to FDOT project)

- Outcome:
  - Had to pump the brackish wellfield beyond the design capacity
  - Increasing salinity = Increasing costs

WATER SUPPLY UPDATE

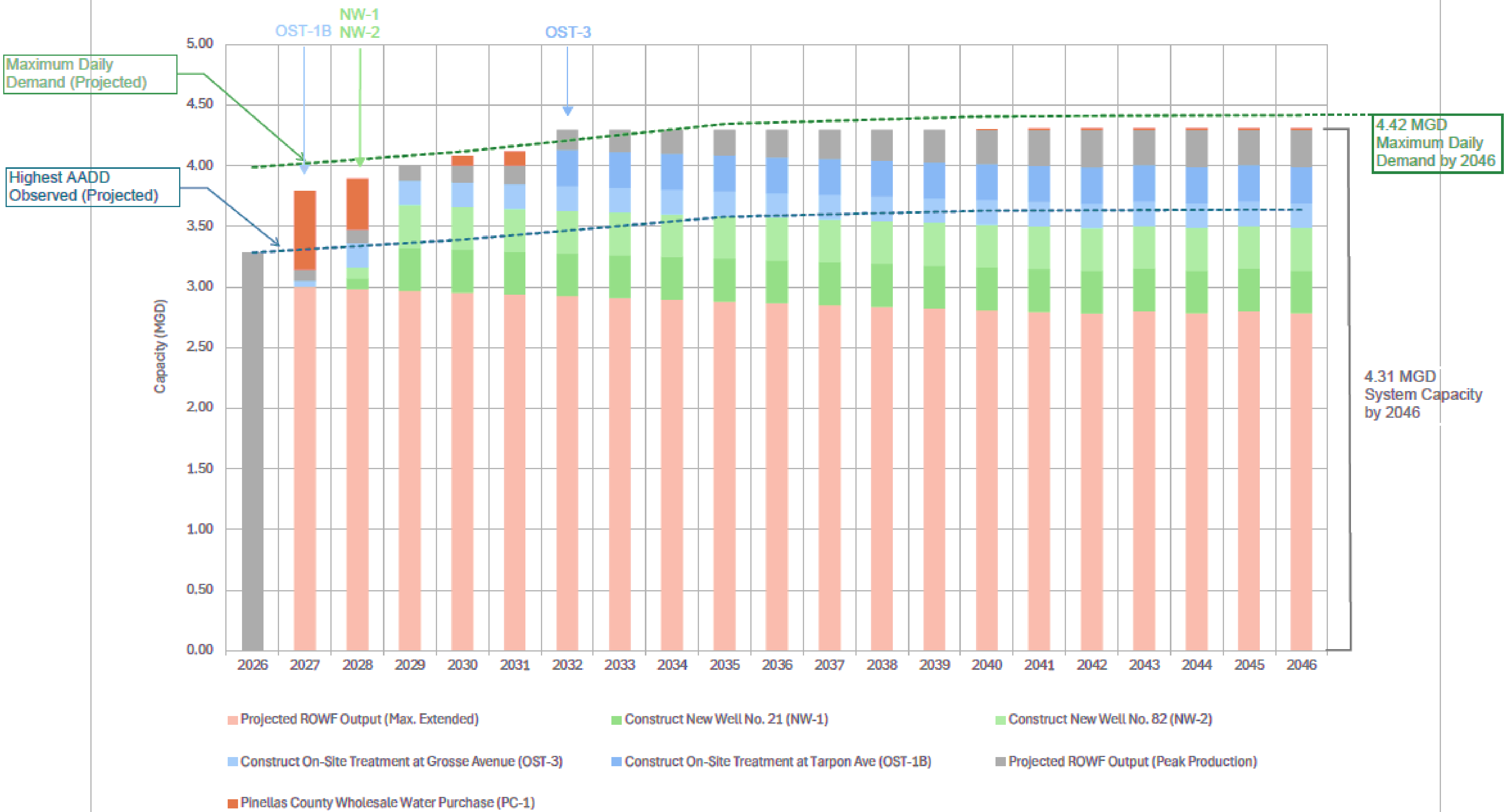


Figure 5-2
Project Bundle 1 - Projected Capacity and Maximum Daily Demand

WATER SUPPLY UPDATE

- ## Goals FY27:
  - **Get 1 fresh well (Grosse Ave) online with PFAS treatment in FY27 (reduce production costs)**
    - **Most affordable project**
    - **Reduces cost of water**
    - **~ $1.2 million Construction Cost**
  - **Drill 2 new Brackish Wells for RO Plant**
    - **Full redundancy on wellfield**
    - **Allows Wellfield Management to reduce salinity trends**
  - **Continue to evaluate costs and options to restore more affordable freshwater wells to use**
  - **Use PCU water for up to 10% of water mix when or if needed**
    - **Protect our wellfield**

Questions?