City of Tarpon Springs, Florida

Board of Commissioners
324 East Pine Street
Tarpon Spring, Florida 34689
(727) 938-3711
http://www.ctsfl.us/agenda.htm

BUDGET WORK SESSION AGENDA
TUESDAY, JULY 29, 2025
6:30 PM - CITY HALL AUDITORIUM

CALL TO ORDER

ROLL CALL

AGENDA ITEMS

1. CIP
2. Enterprise Funds
3. CRA
4. Miscellaneous

ADJOURNMENT

CITY OF TARPON SPRINGS, FLORIDA

BUDGET WORKSHOP
FY 2026 PROPOSED BUDGET
JULY 29, 2025

FY 2026 PROPOSED BUDGET-CIP
PUBLIC SAFETY FY 2026 – FY 2030 $9.1M

Public Safety:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Fire - Replace Diesel Tank	150,000	-	-	-	-
Fire - Mach Alert Fire Station Alerting System	150,000	-	-	-	-
Fire - Generator	150,000	-	-	-	-
Fire - Ladder Truck Reserve to be received FY 2029 $1.6m	400,000	400,000	400,000	400,000	-
Fire - Fire Truck to be received FY 2031 $1.3m	-	-	325,000	325,000	325,000
Fire - Fire Truck (71) Replace 0550 to be received FY 2034 $1.4m	-	-	-		350,000
Fire - Bunker Gear	-	-	-	-	275,000
Fire - Command Vehicles	90,000	-	-	-	-
Fire - Marine Rescue/Fire Boat	-	70,000	-	400,000	-
Fire - New AC (71)	-	-	75,000	-	-
Fire - New MAKO System (71)	-	-	-	50,000	-
Fire - Repaint Fire Safety Building	-	-	-	-	100,000
Fire - Replacement Staff Vehicles	75,000	75,000	75,000	75,000	75,000
Fire - Resurface Backramp (69)	-	-	100,000	-	-
Police - Expand Uncrewed Aerial System (Uas)	-	-	-	-	100,000
Police - Marine Unit 15-16 Foor Boat W/Bimini	-	-	-	-	200,000
Police - Vehicles	700,000	800,000	800,000	800,000	800,000
Public Safety Total	1,715,000	1,345,000	1,775,000	2,050,000	2,225,000

FY 2026 PROPOSED BUDGET-CIP
STORMWATER PROJECTS FY 2026 – FY 2030 $6.3M

Project	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Stormwater - Grandview Construction	477,365	-	-	-	-
Stormwater - Roosevelt/Canal Design	136,396	-	-	-	-
Stormwater - Roosevelt/Canal Drainage Construction	418,285	-	-	-	-
Stormwater - Lakeview Drive Drainage Design	198,913	-	-	-	-
Stormwater - Lakeview Drive Drainage Construction	609,770	-	-	-	-
Stormwater - Pinellas Trail Culvert Design	139,626	-	-	-	-
Stormwater - Lime and Pineapple	231,372	308,000	-	-	-
Stormwater - Oleander ROW	170,000	-	-	-	-
Stormwater - Pinellas Trail Culvert Construction	-	211,790	-	-	-
Stormwater - Gulfview Design	-	149,975	-	-	-
Stormwater - Roosevelt/Island Tidal Value Design	-	112,862	-	-	-
Stormwater - Roosevelt/Island Tidal Value Construction	-	316,335	-	-	-
Stormwater - Disston Vault Pond	-	250,000	-	-	-
Stormwater - Gulfview Construction	-	-	915,300	-	-
Stormwater - N. Levis Ave Design	-	-	-	65,993	-
Stormwater - Lime Street & Huey Design	-	-	-	244,461	-
Stormwater - N. Levis Construction	-	-	-	-	273,240
Stormwater - Lime Street & Huey Construction	-	-	-	-	1,032,590
Total	2,381,727	1,348,962	915,300	310,454	1,305,830

FY 2026 PROPOSED BUDGET-CIP
STREETS-BRICK & PAVED FY 2026 – FY 2030 $3.8M

STREET	FUND	FY26	FY27	FY28	FY29	FY30	TOTAL
BRICK Streets - Canal - Grand Blvd to High St	IMPACT	158,333					158,333
Streets - Lime St - Banana to S. Spring (DESIGN)	IMPACT	231,372					231,372
BRICK Street - Orange Street	CRA	1,120,000					1,120,000
Streets - Lime St - Banana to S. Spring (CONSTRUCTION)	PENNY		308,000				308,000
Streets - East Curlew Pl - S. Disston to Alt 19	PENNY		212,707				212,707
Streets - Banana - Lime to MLK	PENNY			17,633			17,633
Streets - South Spring Blvd. Pineapple St to W MLK	IMPACT				309,867		309,867
Streets - Highland Ave - Tarpon to Oakwood	PENNY			12,312			12,312
Streets - Highland Ave - Oakwood to Big Bass	PENNY			32,300			32,300
Streets - Bayshore - Bridge @Riverside to Sunset	PENNY			46,795			46,795
BRICK Streets - Grandview - Highland Ave to Lakeview D	PENNY				1,087,500		1,087,500
Streets - Shaddock - W Lime to Lemon	PENNY			51,200			51,200
Streets - Lutea Pl - Dodecanese to Roosevelt	PENNY					16,427	16,427
Streets - Shore Dr - Mexico to Gulf Beach Blvd	PENNY					23,240	23,240
Streets - Isalnd Dr - Hill to Dodecanese	PENNY					18,678	18,678
BRICK Streets - S Grosse Ave - Tarpon Ave to E Lemon St	IMPACT					142,500	142,500
		1,509,705	520,707	160,240	1,397,367	200,845	3,788,864

FY 2026 PROPOSED BUDGET-CIP
SIDEWALK PROJECTS FY 2026 $400,000

Project	Amount
Bayshore From Sunset to West Bayshore	$ 72,600
Corner Of Shore Drive And TallahasseeDrive (North Side)	$ 5,280
Highland From Lime To E Oakwood East Side Of Road	$ 12,100
700 to 712 Pent St	$ 3,201
700 to 704 Cypress St	$ 4,686
610 Grosse north to MLK	$ 6,600
S. Disston Av, intersection of E. Curlew Pl (west & east side)	$ 1,144
1610 Seabreeze To 1674 Seabreeze	$ 82,500
1611 Seabreeze To 1676 Seabreeze	$ 89,463
624 Kenneth Way North to 628 Kenneth Way	$ 4,158
Peninsula Ave & Riverside Dr.	$ 1,540
Riverside From Sunset Dr To Wideview East Side	$ 50,240
Forbes Trc ADA Crossing @ Ironworks Ln. West Side	$ 220
Forbes Trc ADA Crossing @ Ironworks Ln. East Side	$ 440
615 N. Jasmine south to Melon (west side)	$ 14,300
S. Disston Av from E. Curlew to Ivey Ln (west side & east connect)	$ 6,820
507 Ivey Ln, east to S. Disston (north side)	$ 7,304
506 Ivey Ln, east to S. Disston (south side)	$ 7,304
Sandy Hollow Rd to Crescent Ct (south/east side) ***6" Depth needed**	$ 3,960
Total	**$ 373,860**

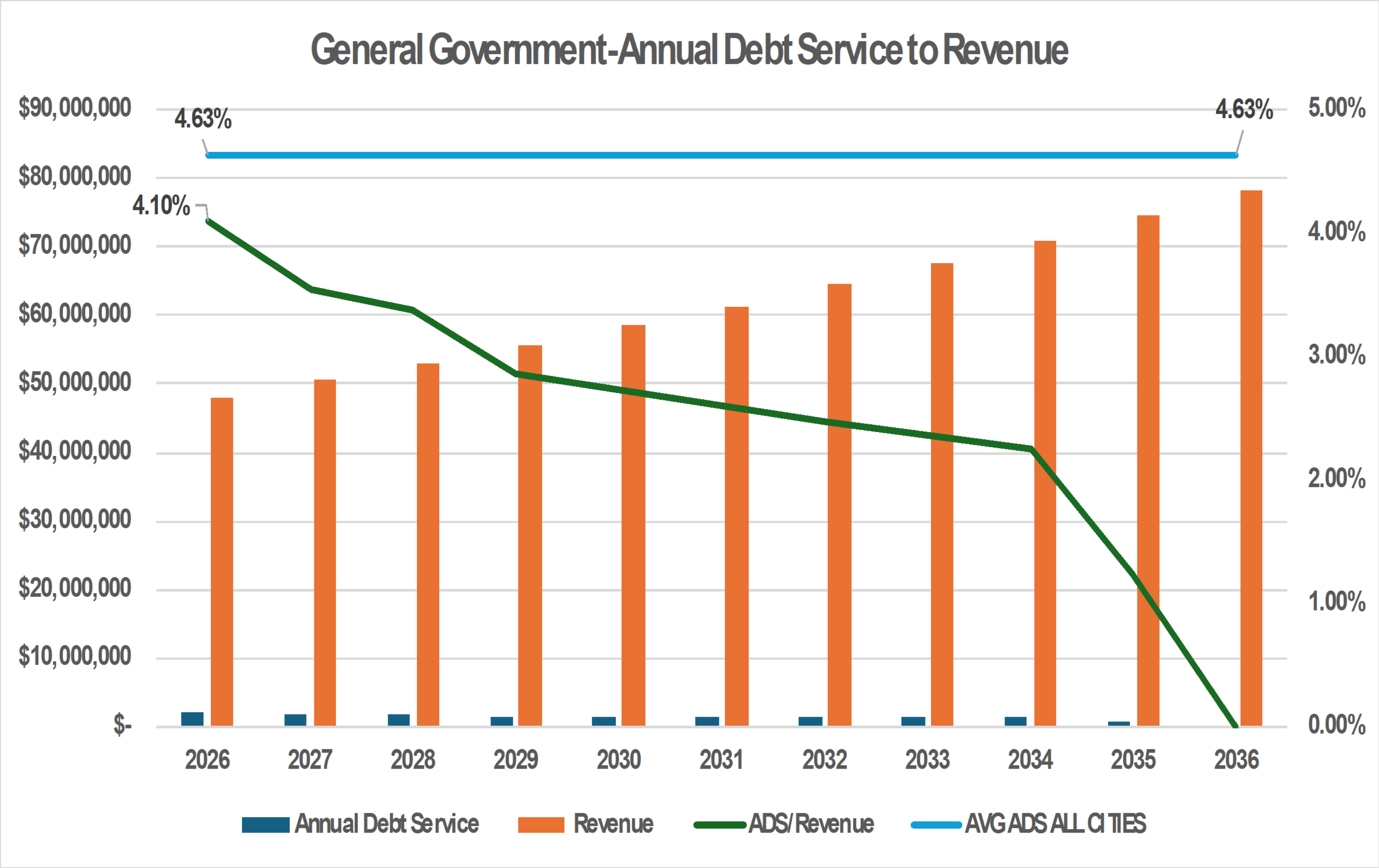
FY 2026 PROPOSED BUDGET-CIP
OTHER MAJOR PROJECTS FY 2026

Project	FY 2026 Budget	Fund
Craig Park Seawall Construction Ph I	$ 3,600,000	Penny
Elfers Spur Trail/Seawall	$ 1,045,000	Penny
River and Bayou Dredging Design	$ 464,000	Penny
Golf Course Clubhouse	$ 4,200,000	Golf Course
Beckett Bridge Utilities	$ 4,000,000	Water-Sewer
WWTP Electrical	$ 4,200,000	Water-Sewer
Meter Replacement Program	$ 2,400,000	Water-Sewer
Wells-New and Rehabilitation	$ 1,500,000	Water-Sewer
Total	$ 21,409,000	

FY 2026 PROPOSED BUDGET-CIP
POTENTIAL PROJECTS IN THE WORKS

Project		
Sponge Docks Flood Abatement		
River and Bayou Dredging		
Craig Park Seawall Ph II Construction		

FY 2026 PROPOSED BUDGET-CIP & FINANCING



FY 2025 PROPOSED BUDGET: WATER-SEWER

COMPARISON BY CATEGORY					Variance Explanation
Expenditure Classification	Budgeted FY 2025	Budgeted FY 2026	Dollar Change	Percentage Change	
Personnel Services	7,896,503	8,058,660	162,157	2.05%	Pay Increases
Operating Services	7,063,197	7,432,539	369,342	5.23%	Operating Costs Increases
Capital Outlay	7,429,145	17,183,492	9,754,347	131.30%	Beckett Bridge, WWTP Electrical, Meter Project
Debt Service	2,043,300	2,177,243	133,943	6.56%	Per Debt Schedule
Transfers	1,742,432	1,818,346	75,914	4.36%	Based on 8% of Charges for Services
Reserve/Utility Deposit Interest	62,000	155,000	93,000	150.00%	Funding for Merit Increase
Total Expenditures	$ 26,236,577	$ 36,825,280	$ 10,588,703	40.36%	

FY 2026 Major Capital Items:

Beckett Bridge Utilities	$4,000,000
WWTP Electrical	$4,200,000 FY 2026 portion
Meter Replacement Program Ph I	$2,400,000 FY 2026 portion
Wells-New and Rehabilitation	$1,500,000 FY 2026 portion

Revenues – Current approved rate increase 2.75%.
Revenue Sufficiency Study in process with proposed rate increase between 7.75% and 8%.

FY 2026 PROPOSED BUDGET: SANITATION FUND

COMPARISON BY CATEGORY

Expenditure Classification	Budgeted FY 2025	Budgeted FY 2026	Dollar Change	Percentage Change	Variance Explanation
Personnel Services	728,881	776,283	47,402	6.50%	Pay Increases
Operating Services	6,727,807	7,040,911	313,104	4.65%	Contract Increase 3%
Capital Outlay	78,057	-	(78,057)	-100.00%	
Transfers	643,294	684,368	41,074	6.38%	Based on 8% of Charges for Services
Reserves	63,272	67,323	4,051		
Other Uses - Utility Deposit Interest	25,000	20,000	(5,000)	-20.00%	Rate of Return Decrease
Total Expenditures	$ 8,266,311	$ 8,588,885	$ 322,574	3.90%	

<u>Operating Services</u> – is the largest expenditure which is mostly payments to the refus recycling and yard waste contractors.

<u>Revenues</u> – Rates based on 3% maximum increase per sanitation contract. Current Waste Management contract expires 3/30/27.

FY 2026 PROPOSED BUDGET: STORMWATER

COMPARISON BY CATEGORY					
Expenditure Classification	Budgeted FY 2025	Budgeted FY 2026	Dollar Change	Percentage Change	Variance Explanation
Personnel Services	805,765	834,679	28,914	3.59%	Pay Increases
Operating Services	647,927	668,582	20,655	3.19%	
Capital Outlay	294,500	2,531,727	2,237,227	759.67%	Stormwater Capital Projects
Debt Service	-	552,700	552,700	100.00%	Debt Service on Capital Projects
Transfers	171,867	204,204	32,337	18.82%	Based on 8% of Charges for Services
Other Uses/Reserves	244,391	865,205	620,814	100.00%	Reserve for Fund Balance
Total Expenditures	$ 2,164,450	$ 5,657,097	$ 3,492,647	161.36%	

Capital Outlay – detailed on following slide

<u>Revenues</u> –Revenue Sufficiency Study proposed rate increase from $10.65 to $13.15.

FY 2026 PROPOSED BUDGET: STORMWATER

Capital Projects:	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Annual Pipelining Program	150,000	150,000	150,000	150,000	150,000
CAT 924H Front End Loader (Repl 2009/5877)	-	260,000	-	-	-
Kabota 4X4	-	-	23,595	-	-
Stormwater - Grandview Construction	477,365	-	-	-	-
Stormwater - Roosevelt/Canal Design	136,396	-	-	-	-
Stormwater - Roosevelt/Canal Drainage Improvement Const	418,285	-	-	-	-
Stormwater - Lakeview Drive Drainage Design	198,913	-	-	-	-
Stormwater - Lakeview Drive Drainage Improvement Const	609,770	-	-	-	-
Stormwater - Pinellas Trail Culvert Design	139,626	-	-	-	-
Stormwater - Lime & Pineapple	231,372	308,000	-	-	-
Stormwater - Oleander ROW	170,000	-	-	-	-
Stormwater - Pinellas Trail Culvert Construction	-	211,790	-	-	-
Stormwater - Gulfview Design	-	149,975	-	-	-
Stormwater - Roosevelt/Island Tidal Value Design	-	112,862	-	-	-
Stormwater - Roosevelt/Island Tidal Value Construction	-	316,335	-	-	-
Stormwater - Gulfview Construction	-	-	915,300	-	-
Stormwater - Disston Pond Vault	-	250,000	-	-	-
Stormwater - N. Levis Ave Design	-	-	-	65,993	-
Stormwater - Lime Street & Huey Design	-	-	-	244,461	1,032,590
Stormwater - N. Levis Construction	-	-	-	-	273,240
Stormwater - Sweeper (Repl 2016/0312) Lease				442,200	-
Utility Truck	-	-	-	81,600	-
Utility Truck 3500 HD	-	67,000	-	-	-
Utility Truck 5500 HD Dump	-	-	-	116,160	-
Total Capital Projects	2,531,727	1,825,962	1,088,895	1,100,414	1,455,830

FY 2026 PROPOSED BUDGET: GOLF COURSE

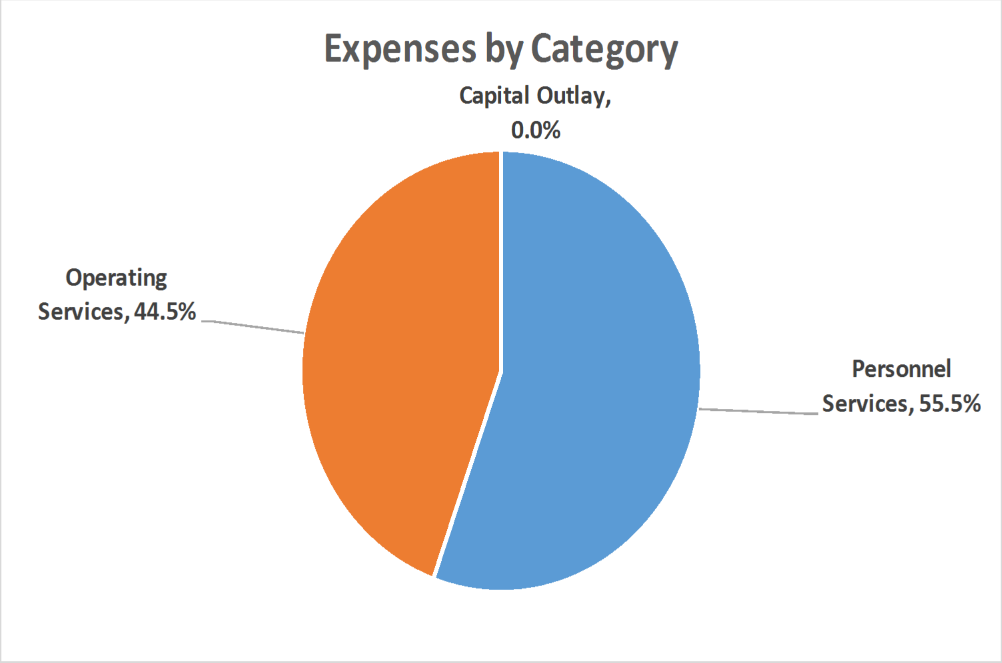
COMPARISON BY CATEGORY					
Expenditure Classification	Budgeted FY 2025	Budgeted FY 2026	Dollar Change	Percentage Change	Variance Explanation
Personnel Services	673,975	719,808	45,833	6.80%	Pay Increases
Operating Services	1,224,108	1,350,446	126,338	10.32%	Cart Lease Increase and Ground Maintenance
Capital Outlay	342,000	4,200,000	3,858,000	1128.07%	New Clubhouse Construction
Debt Service	-	517,822	517,822	100.00%	Debt Service on new Clubhouse
Transfers	-	-	-	0.00%	
Other Uses/Reserves	-	-	-	0.00%	
Total Expenditures	$ 2,240,083	$ 6,788,076	$ 4,547,993	203.03%	

Operating Services – Increase for Grounds Maintenance Contract and cost of goods for resale.

Capital – Construction of new clubhouse

FY 2026 PROPOSED BUDGET: MARINA

COMPARISON BY CATEGORY					
Expenditure Classification	Budgeted FY 2025	Budgeted FY 2026	Dollar Change	Percentage Change	Variance Explanation
Personnel Services	81,865	82,299	434	0.53%	Pay Increases offset by Health Ins Decrease
Operating Services	48,388	66,067	17,679	36.54%	Increase in Wind/Flood Insurance
Capital Outlay	15,947	-	(15,947)	100.00%	Piling Replacement FY 2025
Transfers	-	-	-	0.00%	
Other Uses/Reserves	-	-	-	100.00%	
Total Expenditures	$ 146,200	$ 148,366	$ 2,166	1.48%	



FY 2026 PROPOSED BUDGET: CRA

Comparison by Category

	Budgeted FY 2025	Budgeted FY 2026	Change 2025-2026	Percentage Change	Variance Explanation
Personnel Services	159,172	146,206	(12,966)	-8.1%	Pay and Position Adjustments
Operating Expenditures	159,161	245,496	86,335	54.2%	Additional for Marketing & Landscaping
Capital Outlay	-	2,975,017	2,975,017	100.0%	CRA Capital Projects
Grants & Aids	100,000	100,000	-	0.0%	
Reserves/ Interfund Loans	595,370	-	(595,370)	-100.0%	Reserve Decrease
Total Expenditures	**$ 1,013,703**	**$ 3,466,719**	**$ 2,453,016**	**242.0%**	

Capital Outlay:

Orange Street Construction	**$ 990,000**
CRA Master Plan Projects	**$1,985,017**
Total	**$2,975,017**

Revenues:

Taxable Value increase 2.82%

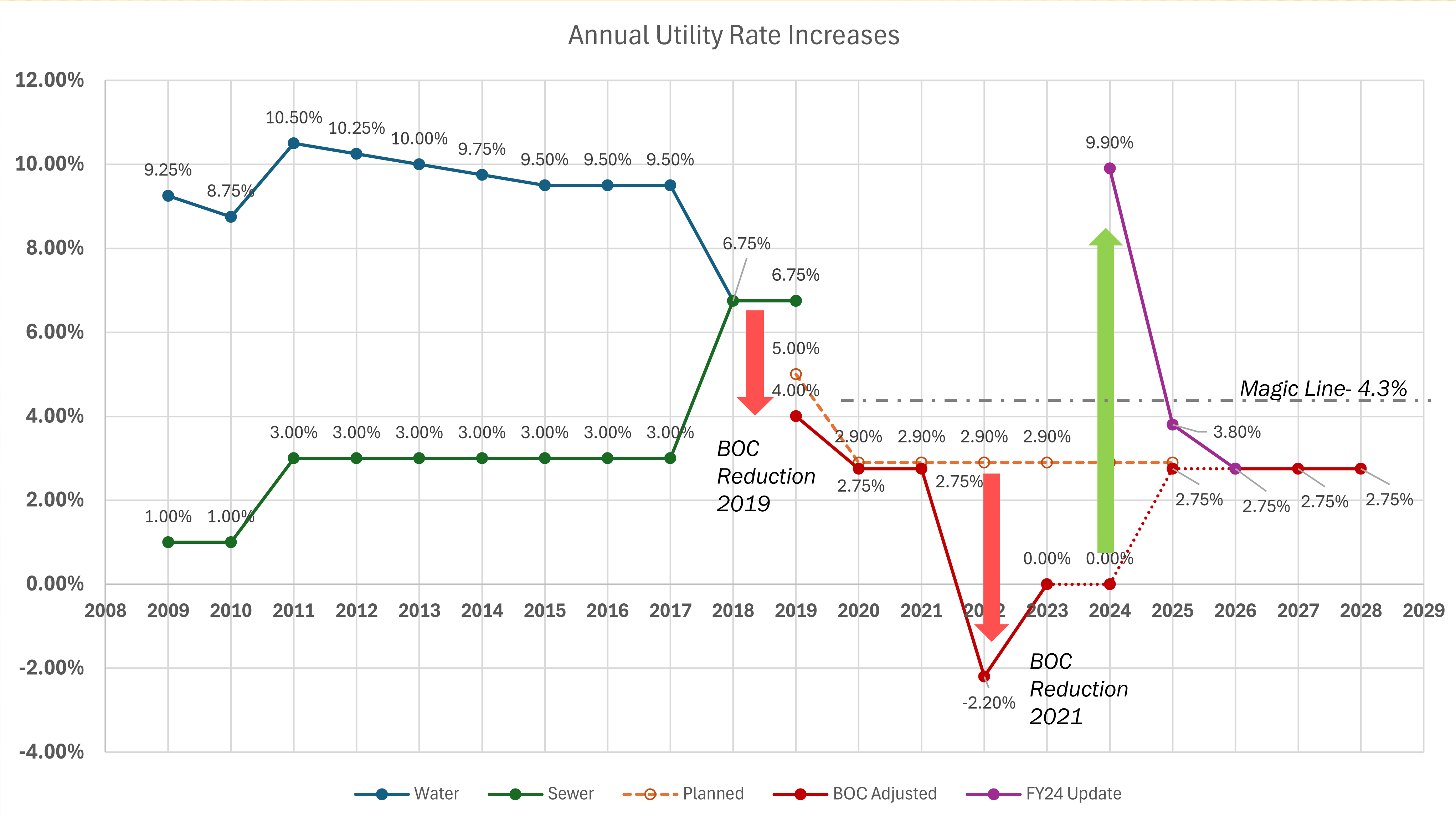
FY 2026 BUDGET PROCESS TIMETABLE

- August 8, 2025 Third Budget Workshop “BOC” if necessary
- Sept. 3, 2025 First Public Hearing on Tentative Millage and Budget
- Sept. 17, 2025 Second and Final Public Hearing

CITY OF TARPON SPRINGS, FLORIDA

WATER – SEWER DRAFT RATE SCENARIOS 7/28/25

WATER-SEWER RATE HISTORY



2023 PREVIOUS CAPITAL PROGRAM ADJUSTMENTS

- Cut FY24 CIP by $2.6M (Planned Expenses)
- Deferred ~$10M in scheduled CIP projects for FY24 - FY26

Utility Sector	Planned FY24 CIP	Revised FY24 CIP
Meter Repair	$ 100,000	**$ 250,000**
RO/Wells	$ 675,000	**$ 548,225**
Water Distribution	$ 1,310,000	**$ 680,000**
Lift Stations	$ 330,000	**$ 230,000**
WW Collections	$ 850,000	**$ 520,000**
WWTF	$ 1,525,000	**$ 525,000**
Septic to Sewer	$ 500,000	**$ -**
Reclaimed	$ 75,000	**$ -**
Total	**$ 5,365,000**	**$ 2,753,225**

Water Main Renewal Program

Delayed major scheduled line replacement to 2028

Wastewater Treatment

Delayed 40-year Electric Rehab to 2026

Delayed reclaimed pump station rebuild to 2027

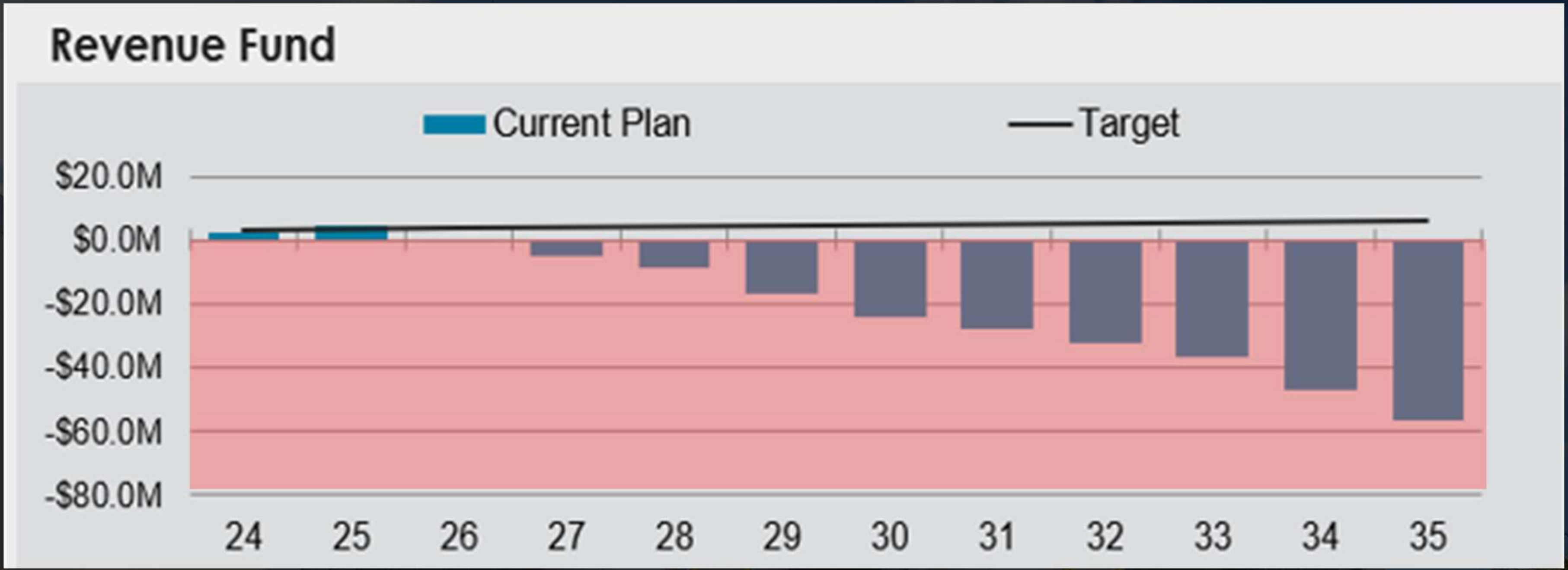
Septic to Sewer

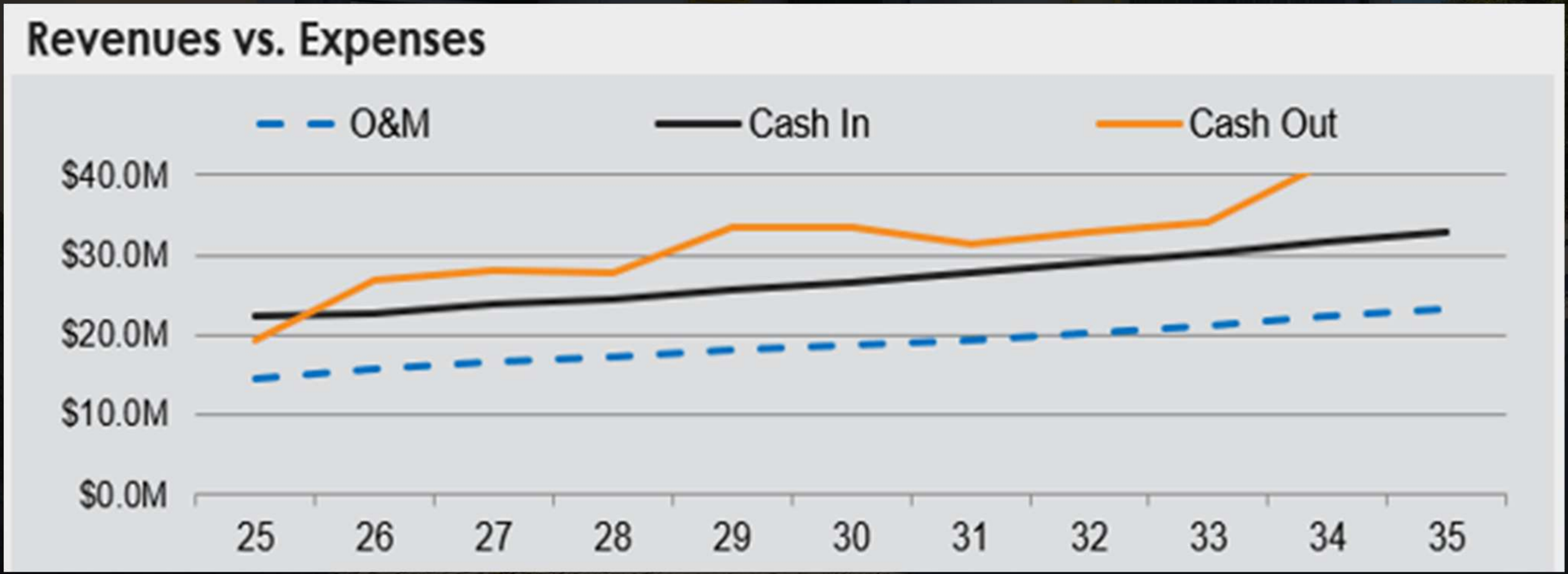
No additional septic to sewer projects scheduled in 2020s

RO Plant

Evaluating phasing options for wellfield build-out

2025 RATE ANALYSIS (NO ACTION)– NOT FEASIBLE





2025 ANALYSIS (NO ACTION)– NOT FEASIBLE

- Met fund balance target in FY24 and FY25
- Little buffer in the water/sewer enterprise fund, spent down impact fees funds to help cover capital expenses
- No Action
  - $5,100,000 below reserve target by the end of 2026
  - Negative Fund Balance by end of 2026 (Water / Sewer Enterprise Fund)
  - Projected budget deficits through the 2030s

FAMS
Financial Analysis & Management System | By Stantec

CITY OF TARPON SPRINGS, FLORIDA

Stantec

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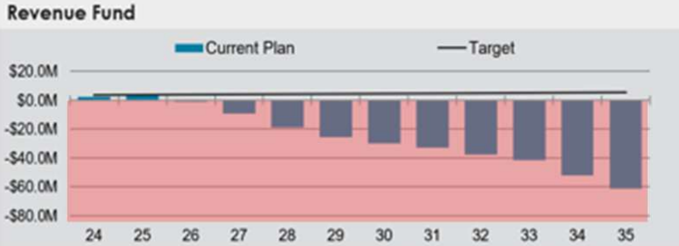
	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034	FY 2035
Water Rate Plan	0.00%	2.75%	2.75%	2.75%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%
Wastewater Rate Plan	0.00%	2.75%	2.75%	2.75%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%
Senior-Lien DSC	3.36	3.21	3.12	2.98	3.11	3.24	3.43	3.58	3.72	3.86	4.00
CIP Execution %	100%	100%	100%	100%	90%	90%	90%	90%	90%	90%	90%
Over/Under Target Balance ($M)	$0.90	-$5.06	-$13.08	-$22.86	-$29.92	-$34.47	-$37.75	-$42.41	-$46.66	-$57.42	-$67.12
Revenue Fund Balance	$4.54	-$1.19	-$9.05	-$18.66	-$25.53	-$29.89	-$33.00	-$37.44	-$41.47	-$51.99	-$61.45
Oper Reserve Mos	3	3	3	3	3	3	3	3	3	3	3
PS Execution	92%	92%	92%	92%	92%	92%	92%	92%	92%	92%	92%
OMV Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%
CO Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%
Typical Monthly Residential Bill	$92.84	$95.38	$97.99	$100.69	$104.47	$108.41	$112.47	$116.70	$121.10	$125.67	$130.42
$ Change		$2.54	$2.61	$2.70	$3.78	$3.94	$4.05	$4.24	$4.40	$4.58	$4.75

	FY 2030	FY 2035
Water	16.71%	40.28%
Wastewater	16.79%	40.42%

Scenario Manager

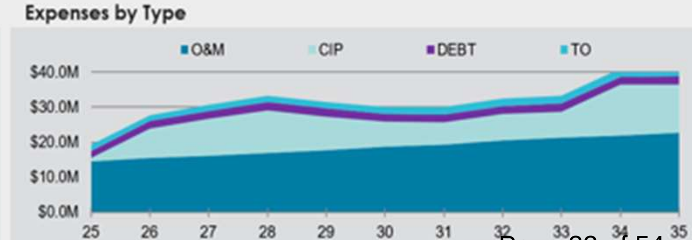
Capacity Fees	Phase-In
FY26 Borrowing ($M)	$4.0
FY27 Borrowing ($M)	$0.0

Revenue Fund



Revenues vs. Expenses

Expenses by Type



2025 INFEASIBLE SCENARIOS CONSIDERED- NO DEBT

- 10-year Capital needs : $111M

- <u>23% Increase in FY26</u>
- <u>20% Increase in FY27</u>

- Miss Fund Balance Target in FY26 by $3,600,000

- <u>*NOT FEASIBLE OPTION*</u>

FAMS
Financial Analysis & Management System | By Stantec

CITY OF TARPON SPRINGS, FLORIDA

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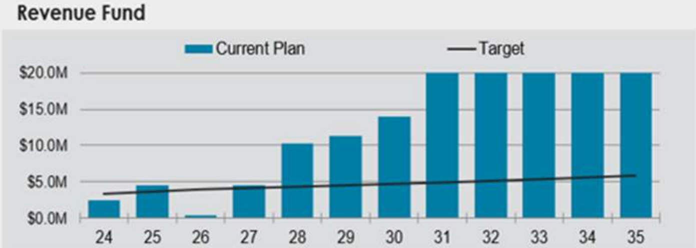
	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034	FY 2035
Water Rate Plan	0.00%	23.00%	20.00%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%
Wastewater Rate Plan	0.00%	23.00%	20.00%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%
Senior-Lien DSC	3.36	5.24	7.69	8.21	8.71	9.22	9.84	10.48	11.14	11.79	12.44
CIP Redistrib ($M)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
CIP Execution %	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Over/Under Target Balance ($M)	$0.90	-$3.64	$0.38	$6.01	$6.76	$9.21	$16.01	$23.27	$31.56	$33.85	$37.87
Revenue Fund Balance	$4.54	$0.32	$4.51	$10.32	$11.25	$13.89	$20.88	$28.35	$36.87	$39.39	$43.67
Oper Reserve Mos	3	3	3	3	3	3	3	3	3	3	3
PS Execution	92%	92%	92%	92%	92%	92%	92%	92%	92%	92%	92%
OMV Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%
CO Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%
Typical Monthly Residential Bill	$92.84	$114.16	$136.99	$143.14	$149.61	$156.31	$163.34	$170.71	$178.40	$186.42	$194.81
$ Change		$21.32	$22.84	$6.15	$6.47	$6.70	$7.03	$7.37	$7.69	$8.03	$8.38

	FY 2030	FY 2035
Water Rate Plan	68.44%	109.88%
Wastewater Rate Plan	68.41%	109.85%

Scenario Manager

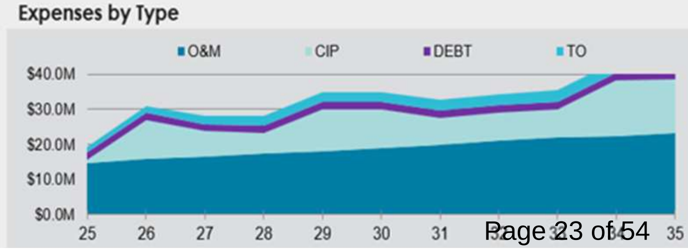
Capacity Fees	Option A
FY26 Borrowing ($M)	$0.0
FY27 Borrowing ($M)	$0.0
Addt. Water Main Work	No
Rev Recovery	Yes

Revenue Fund



Revenues vs. Expenses

Expenses by Type

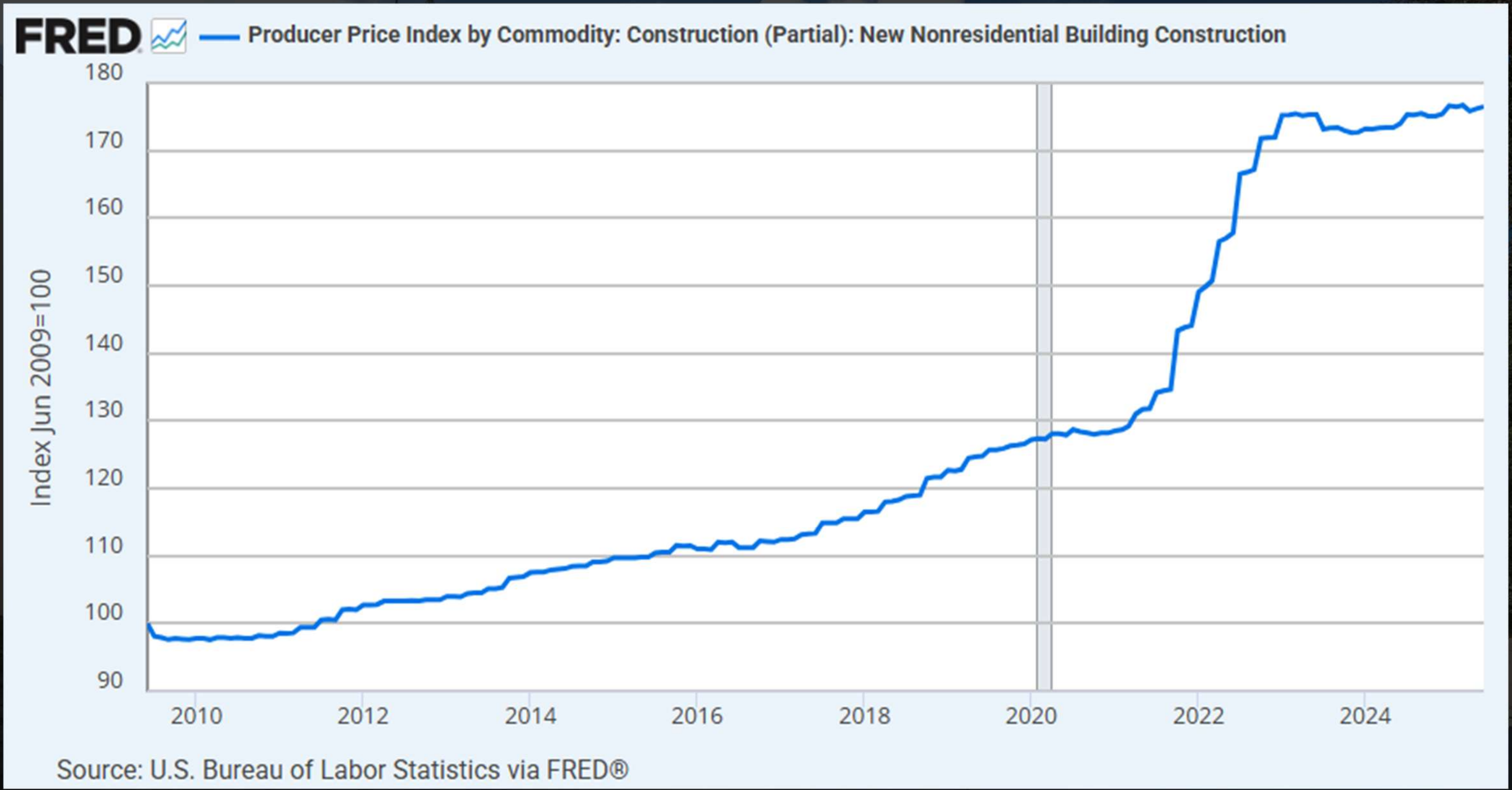


CIP Needs and Goals

Capital Area	Goals and Challenges	Timeframe	Costs
RO Water Plant	• Wellfield is at capacity. • Plant was designed for 22 wells. Only 17 in operation.	• 9 years	~$22M
Water Distribution (Pipes)	• 50-60 miles of older metallic pipe (cast iron and galvanized) • 30- year replacement program	• Major program from 2028 - 2056	~$70M-90M over 30 years.
Wastewater Treatment Plant	• Built in 1985. Needs 40 and 50 year rehabs. • Major electrical upgrades scheduled	• Phase I: within 5 years • 50-year rehab: 2030s	First Phase ~$19M. ~$30M in 2030s.
Lift Stations	• Average lift station over 35 years old. • Increase rehab schedule over 10 years.	• 10-20 Years	~$6M through 10 years
Sewer System	Goal: 4000 Feet of pipe lining annually. Line 70% of clay lines over 20 years.	• 20 years	$12M over 20 years.

Long term- need to support $8M-$10M+ in capital annually to maintain current level of service

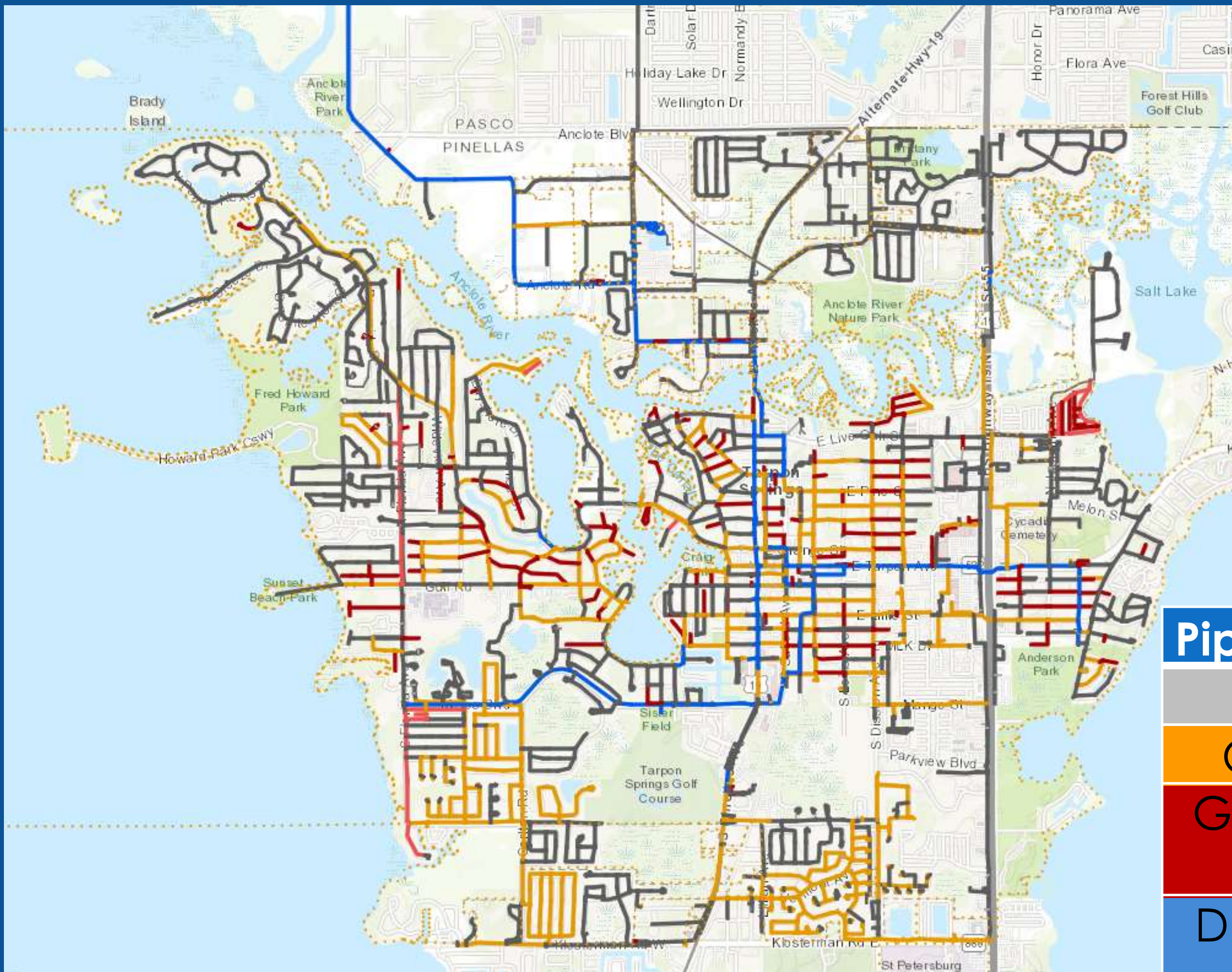
Construction Cost Inflation- Non-Residential Building Construction



Producer Price Index

- **Up 37% from 2021 to June 2025**

WATER DISTRIBUTION INFRASTRUCTURE



Pipe Material	Miles of Pipe
PVC	**98.4**
Cast Iron	**43.1**
Galvanized Pipe	**14.7**
Ductile Iron Pipe	**12.7**
HDPE	**6.5**
AC Pipe	**3.3**
Total	**181.8**

CIP Plan- What is Included?

Plan Goals:

1. Avoid Rate Shock in early years
2. Replace all cast iron and galvanized water mains (2028-2056)
3. Make smart investments in meters to recover revenue and reduce rate increases
4. Fully fund 40-year WWTF rehab
5. Reducing projected capital costs on wellfield development
6. Delayed some Lift Station Rehab projects but better resiliency planning after storms
7. Fully fund sewer rehab program to line 70% of clay sewer lines by 2043
8. Update costs to reflect current construction market

2025 DRAFT RATE PLAN ANALYSIS– DEBT IS NEEDED OPTION A

- 10-year Capital needs : $111M

- 8.0% Annual Increases for 4 years
- Phase-in impact fee updates over 4 years
- $8M in Borrowing in FY26 (Beckett Bridge, Meter Replacement, WWTF Electrical Resiliency ($4M already planned in debt discussions)
- $4M in Borrowing in FY27
- ~2030 – Large bond for 30-year AWWTF Rehab projects - ~$25M

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CALC SAVE CTRL LAST OVR

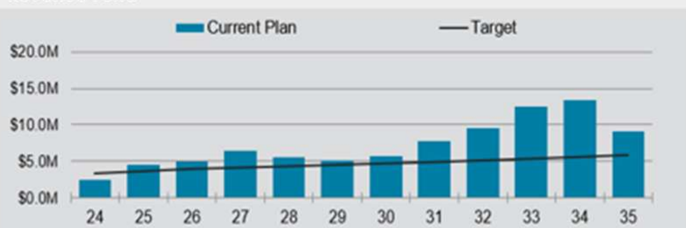
	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034	FY 2035
Water Rate Plan	0.00%	8.00%	8.00%	8.00%	8.00%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%
Wastewater Rate Plan	0.00%	8.00%	8.00%	8.00%	8.00%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%
Senior-Lien DSC	3.36	3.75	3.61	3.22	2.98	3.03	3.25	3.28	3.43	3.40	3.52
CIP Redistrib ($M)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
CIP Execution %	100%	100%	100%	100%	90%	90%	90%	90%	90%	90%	90%
Over/Under Target Balance ($M)	$0.90	$1.05	$2.26	$1.21	$0.60	$0.93	$2.85	$4.38	$7.21	$7.88	$3.26
Revenue Fund Balance	$4.54	$5.00	$6.39	$5.51	$5.09	$5.62	$7.72	$9.46	$12.52	$13.42	$9.05
Oper Reserve Mos	3	3	3	3	3	3	3	3	3	3	3
PS Execution	92%	92%	92%	92%	92%	92%	92%	92%	92%	92%	92%
OMV Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%
CO Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%
Typical Monthly Residential Bill	$92.84	$100.25	$108.27	$116.93	$126.26	$131.94	$137.89	$144.11	$150.60	$157.36	$164.42
$ Change		$7.41	$8.03	$8.66	$9.32	$5.69	$5.95	$6.22	$6.49	$6.76	$7.06

	FY 2030	FY 2035
Water	42.17%	77.16%
Wastewater	42.16%	77.15%

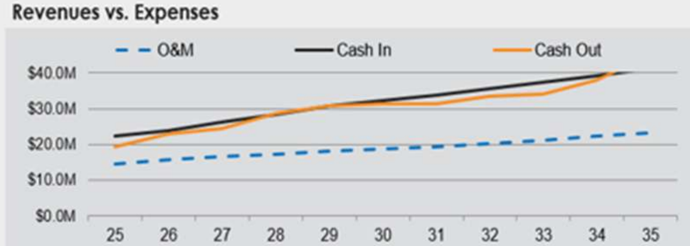
Scenario Manager

Capacity Fees	Phase-In
FY26 Borrowing ($M)	$8.0
FY27 Borrowing ($M)	$4.0
Addt. Water Main Work	No
Rev Recovery	Yes

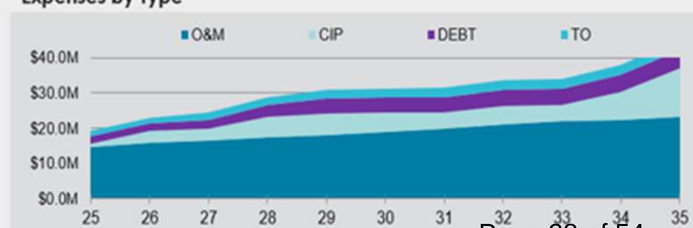
Revenue Fund



Revenues vs. Expenses



Expenses by Type



OPTIONS TO LESSEN IMPACTS TO RATEPAYERS: IMPACT FEE UPDATE

- Completed and updated Impact Fee Study in Spring 2025

- What are impact fees:
  - One-time charges for new development to ensure the costs of growth are paid by the new customers instead of existing ratepayers
  - Help cover costs like new wells and upsizing pump stations

- Best Practice to update impact fees after CIP planning. Impact fees are tied to construction costs.

- Last impact fee update in 2019

OPTIONS TO LESSEN IMPACTS TO RATEPAYERS: IMPACT FEE UPDATE

- **Results:**
  - **Tarpon Springs Utilities owns over $400M in utility infrastructure**
  - **Current impact fees do not fully cover the cost of new capacity for new customers**
  - **FWRA Professional Engineering staff recommend updating impact fees to ensure costs for growth are not borne by existing ratepayers**
  - **Updates to impact fees are needed, and can help reduce water and sewer service rates to customers**
  - **~$250,000 in new annual revenue not borne by existing ratepayers**

Equivalent Residential Water & Wastewater Connection (ERC) Calculation Comparison

Category	Current Impact Fees	Option A Remaining Useful Life Value	Option B Replacement Value
Water	$2,253/ERC	$4,130/ERC	$5,790/ ERC
Wastewater	$1,570/ERC	$3,340/ ERC	$9,860/ ERC
Totals	**$3,823/ERC**	**$7,470/ ERC**	**$15,650/ ERC**

2025 DRAFT RATE PLAN ANALYSIS–
OPTION B (EARLY IMPACT FEE UPDATE)

- 10-year Capital needs : $111M

- 7.75% Annual Increases for 4 years
- Update impact fees in FY26
- $8M in Borrowing in FY26; $4M in Borrowing in FY27
- ~2030 – Large bond for 30-year AWWTF Rehab projects - ~$25M

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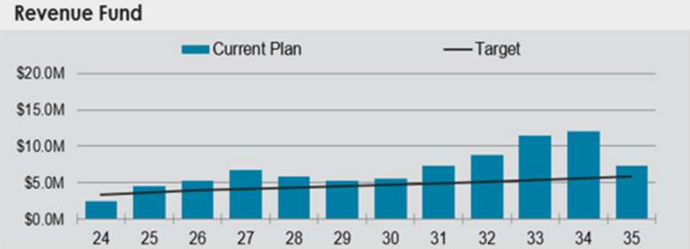
CALC SAVE CTRL LAST OVR

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034	FY 2035	FY 2030	FY 2035
Water Rate Plan	0.00%	7.75%	7.75%	7.75%	7.75%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	40.82%	75.46%
Wastewater Rate Plan	0.00%	7.75%	7.75%	7.75%	7.75%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	40.85%	75.59%
Senior-Lien DSC	3.36	3.72	3.56	3.16	2.92	2.97	3.18	3.21	3.36	3.33	3.44		
CIP Redistrib ($M)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00		
CIP Execution %	100%	100%	100%	100%	90%	90%	90%	90%	90%	90%	90%		
Over/Under Target Balance ($M)	$0.90	$1.26	$2.56	$1.49	$0.72	$0.82	$2.46	$3.70	$6.21	$6.54	$1.55		
Revenue Fund Balance	$4.54	$5.21	$6.68	$5.80	$5.21	$5.51	$7.33	$8.77	$11.51	$12.08	$7.35		
Oper Reserve Mos	3	3	3	3	3	3	3	3	3	3	3		
PS Execution	92%	92%	92%	92%	92%	92%	92%	92%	92%	92%	92%		
OMV Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%		
CO Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%		
Typical Monthly Residential Bill	$92.84	$100.05	$107.80	$116.16	$125.13	$130.78	$136.66	$142.81	$149.22	$155.91	$162.94		
$ Change		$7.21	$7.75	$8.36	$8.97	$5.66	$5.88	$6.15	$6.41	$6.69	$7.03		

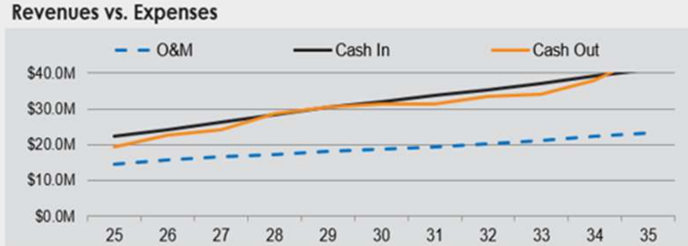
Scenario Manager

Capacity Fees	Option A
FY26 Borrowing ($M)	$8.0
FY27 Borrowing ($M)	$4.0
Addt. Water Main Work	No
Rev Recovery	Yes

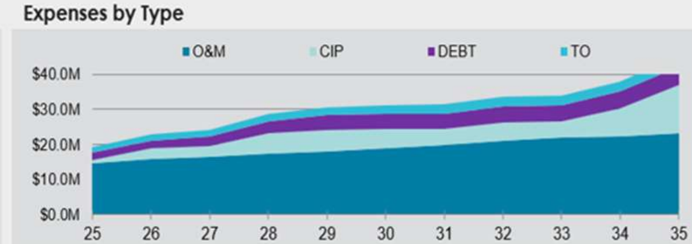
Revenue Fund



Revenues vs. Expenses



Expenses by Type



2025 DRAFT RATE PLAN ANALYSIS–
OPTION B2 (EARLY WATER MAIN WORK)

- Same as Option B, but adds $2.4M in Debt in FY26-FY27 to accelerate water mains
- Additional 1.5 – 2 miles of priority galvanized water main replacement with no extra rate increase

- 7.75% Annual Increases for 4 years
- Update impact fees in FY26
- $9.2M in Borrowing in FY26; $5.2M in Borrowing in FY27
- ~2030 – Large bond for 30-year AWWTF Rehab projects - ~$25M

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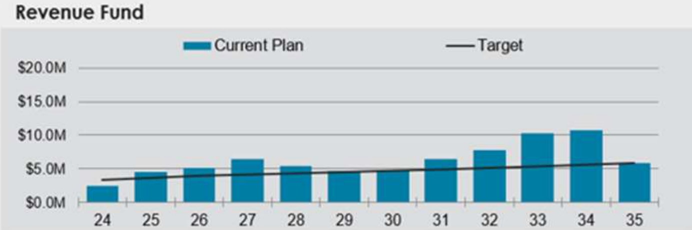
CALC | SAVE | CTRL | LAST | OVR

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034	FY 2035	FY 2030	FY 2035
Water Rate Plan	0.00%	7.75%	7.75%	7.75%	7.75%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	40.82%	75.46%
Wastewater Rate Plan	0.00%	7.75%	7.75%	7.75%	7.75%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	40.85%	75.59%
Senior-Lien DSC	3.36	3.62	3.38	3.02	2.81	2.86	3.07	3.10	3.25	3.23	3.34		
CIP Redistrib ($M)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00		
CIP Execution %	100%	100%	100%	100%	90%	90%	90%	90%	90%	90%	90%		
Over/Under Target Balance ($M)	$0.90	$1.20	$2.36	$1.14	$0.21	$0.15	$1.63	$2.69	$5.03	$5.19	$0.03		
Revenue Fund Balance	$4.54	$5.15	$6.48	$5.44	$4.70	$4.83	$6.49	$7.77	$10.34	$10.73	$5.83		
Oper Reserve Mos	3	3	3	3	3	3	3	3	3	3	3		
PS Execution	92%	92%	92%	92%	92%	92%	92%	92%	92%	92%	92%		
OMV Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%		
CO Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%		
Typical Monthly Residential Bill	$92.84	$100.05	$107.80	$116.16	$125.13	$130.78	$136.66	$142.81	$149.22	$155.91	$162.94		
$ Change		$7.21	$7.75	$8.36	$8.97	$5.66	$5.88	$6.15	$6.41	$6.69	$7.03		

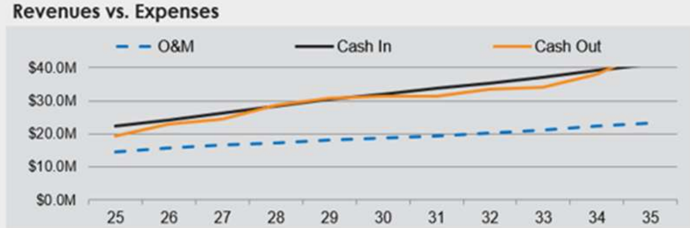
Scenario Manager

Capacity Fees	Option A
FY26 Borrowing ($M)	$8.0
FY27 Borrowing ($M)	$4.0
Addt. Water Main Work	Yes
Rev Recovery	Yes

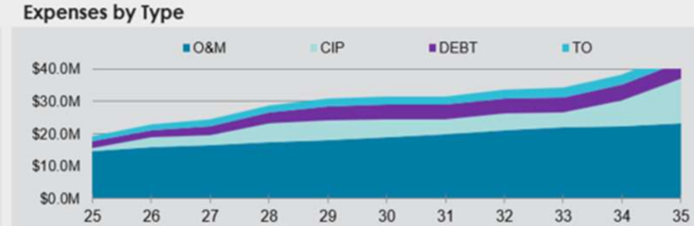
Revenue Fund



Revenues vs. Expenses



Expenses by Type



CAPITAL PROGRAM ADJUSTMENT OPTIONS

Area	Challenge	Option/Solution
General Financial Planning	Previous Rate Model only funded 70% of CIP. Also called for $500k in annual grants.	Already awarded grants totalling $6.8M in FY25-FY26
Water Supply	RO Plant producing 1100 MG on 17 wells. Design was 800 MG on 22 wells. Also lost 300 MG in fresh water capacity (management and PFAS)	PFAS funds for two fresh wells. Cut future brackish wells to 1-2. Plan on 10% county water imports (~$400k annually) Cuts CIP from $22M to $6M.
Meter Replacement	Meters aging poorly. 4000 out of 10,000 are older than 15 years.	Accelerate meter replacement with debt ($3.6- $4.8M) Increase revenues 2-4%.
Water mains	Current CIP defers major water line work to FY28.	Have $4M+ in priority water main projects. Push to FY28, no dept financing.
WWTF	Needs 50-year life-cycle rehab	Bundle about $25M into one bond around 2030. Could be SRF Eligible (20% principal forgiveness).

COST OF DELAY– AWWTF ELECTRICAL RESILIENCY

Project Need:

1. **Electrical system is 40 years old**
2. **Below 100-year flood elevation- vulnerable to storm surge**
3. **Parts no longer manufactured (buying spares on Ebay)**
4. **Electrical system is at 120% of capacity**

2008 Engineering Study: **5-10 years life on Electrical system**

2018 – Budget **$1.6M for FY27**

2020- Update CIP – **Planning Level cost is $1.2M** (rebuild in place); Schedule for FY24

2022 – Complete Electrical Masterplan. **Engineered Cost Estimate is $2.8M.** Scheduled for FY24.

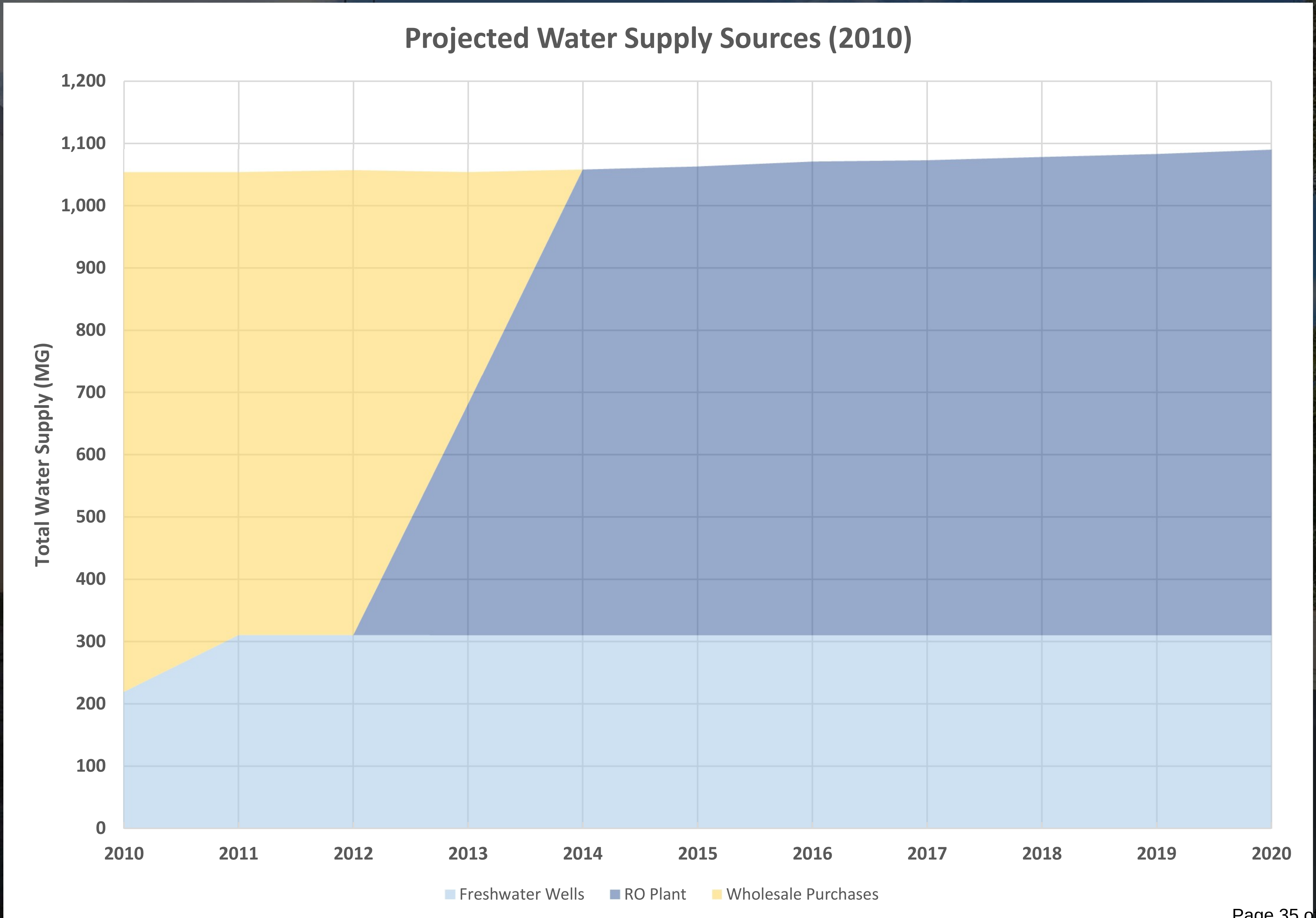
2023 – CIP and Rate Study. **Cost estimate is $3.2M.** Delay to FY26.

2024 – Resilient Florida grant application. **Cost estimate is $4.4M.**

2024 – Generator failure during TS Debby. Sewer discharge due to failure.

2025 – Preliminary award $2.2M in grant funding. **Final estimate is $5.7M.**

WATER SUPPLY CHALLENGES: 2010 WATER SUPPLY PLAN



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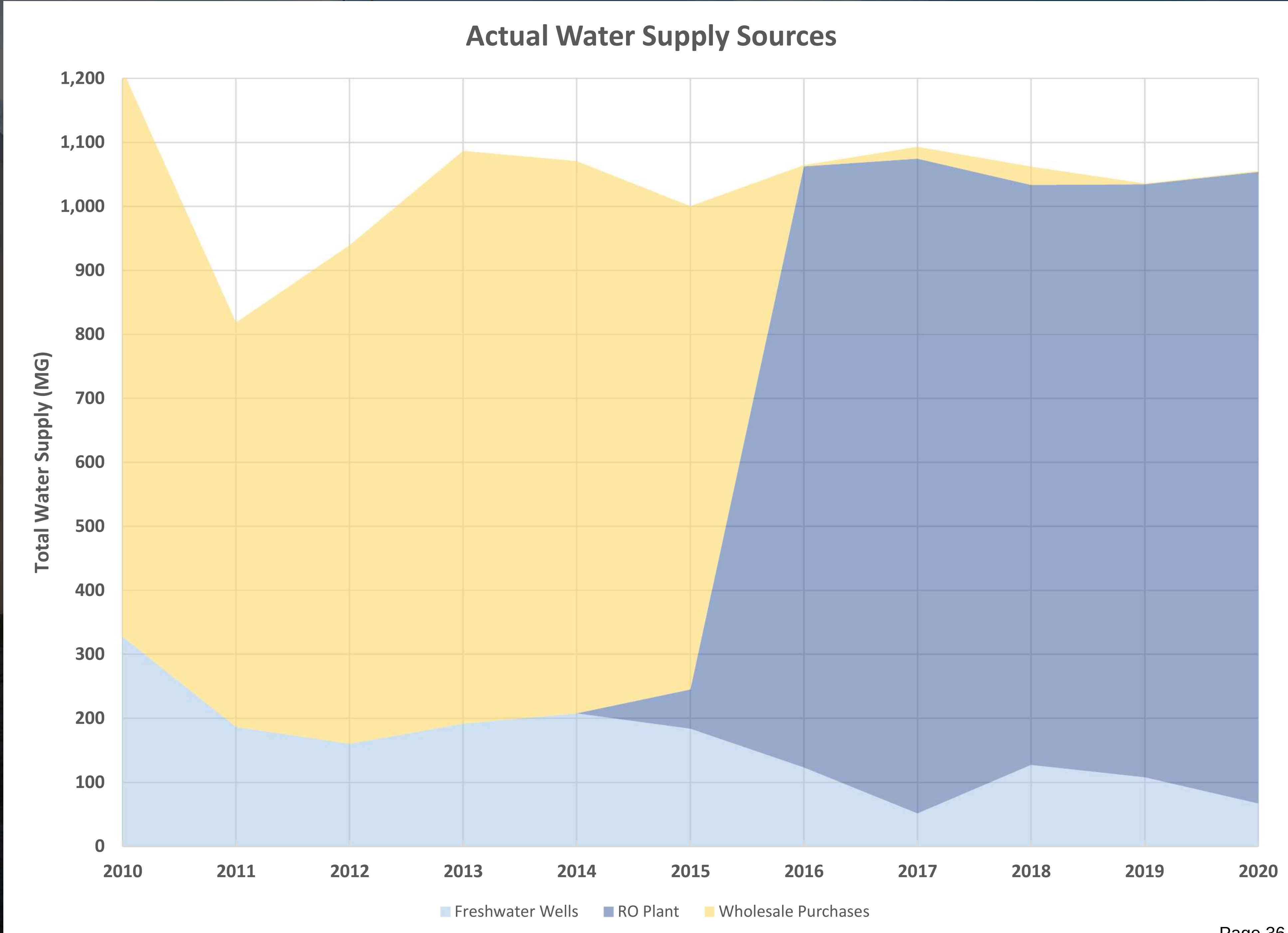
2010-2020 ACTUAL WATER SUPPLY SOURCES



WATER SUPPLY UPDATE

- Original Water Supply Mix:
  - Freshwater First (Cheap) – 7 Wells
  - RO Plant for the rest – 22 wells planned

- Water Supply Mix Currently
  - Freshwater wells
    - 5 taken offline in 2010s
    - 2 wells taken offline in late 2023 due to PFAS regulation
  - RO Plant
    - Only constructed 19 wells
    - 17 wells currently (2 abandoned to FDOT project)

- Outcome:
  - Had to pump the brackish wellfield beyond the design capacity
  - Increasing salinity = increasing costs

- **Goal:**
  - Get 2 fresh wells online with PFAS treatment (reduce production costs)
  - Add 1 brackish well for emergencies
  - Defer additional wellfield development to meet other pressing needs
  - Use PCU water to make up about 10% of water mix when needed

CIP Funding Comparison

Utility	Annual CIP (FY25)	Connections	Funct Pop	**Capital $ per Capita**	Notes
Tarpon (Planned)	$7,250,000	9,907	28,879	**$251**	
Tarpon (Funded)	$ 4,300,000	9,907	28,879	**$149**	
Dunedin	$ 11,993,400	11,832	44,217	**$271**	Water main program complete.
Clearwater	$ 128,377,640	36,061	147,638	**$870**	
Oldsmar	$3,795,000	5,775	17,467	**$217**	
Largo	$ 27,762,800	NA	82,000	**$339**	Wastewater only
Pinellas Park	$10,509,000	21,574	72,443	**$145**	No Water Plant, No WWTF
Pinellas County	$ 130,500,000	NA	488,433	**$267**	No Water Supply. Only partial wastewater service.

Questions?

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LAST RATE STUDY: 2023

- **Expenses exceeded revenues**
- **Currently spending down reserves to cover annual costs**
- **No Action**
  - **$1,800,000 below reserve target by the end of 2024**
  - **Negative Fund Balance by 2025-2026 (Water / Sewer Enterprise Fund)**
  - **Ongoing operational deficit through the 2030s**
- **Some amount of borrowing will be required to stabilize fund**

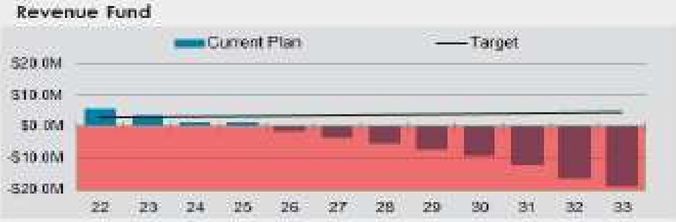
FAMS - Control Panel | Status Quo - Adopted Rates

FAMS Financial Analysis & Management System - By Stantec | CITY OF TARPON SPRINGS, FLORIDA | Stantec

CALC | SAVE | CTRL | LAST | OVR

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2028	FY 2033
Water Rate Plan	0.00%	0.00%	2.75%	2.75%	2.75%	2.75%	3.75%	3.75%	3.75%	3.75%	3.75%	11.48%	34.01%
Wastewater Rate Plan	0.00%	0.00%	2.75%	2.75%	2.75%	2.75%	3.75%	3.75%	3.75%	3.75%	3.75%	11.45%	33.96%
Senior-Lien DSC	2.87	2.82	2.92	3.00	3.08	3.10	3.26	3.43	3.60	3.80	3.99	Scenario Manager	
CIP Execution %	100%	70%	70%	70%	70%	70%	70%	70%	70%	70%	70%	B.Bridge Grant	No
Over/Under Target Balance ($M)	$0.39	-$1.87	-$2.09	-$5.29	-$7.41	-$9.59	-$11.53	-$13.65	-$16.73	-$20.86	-$23.75	Rev Recovery	Yes
Typical Monthly Residential Bill	$81.40	$81.40	$83.66	$85.93	$88.28	$90.72	$94.14	$97.71	$101.34	$105.13	$109.09	FY25 Borrow	$ 3,022,000

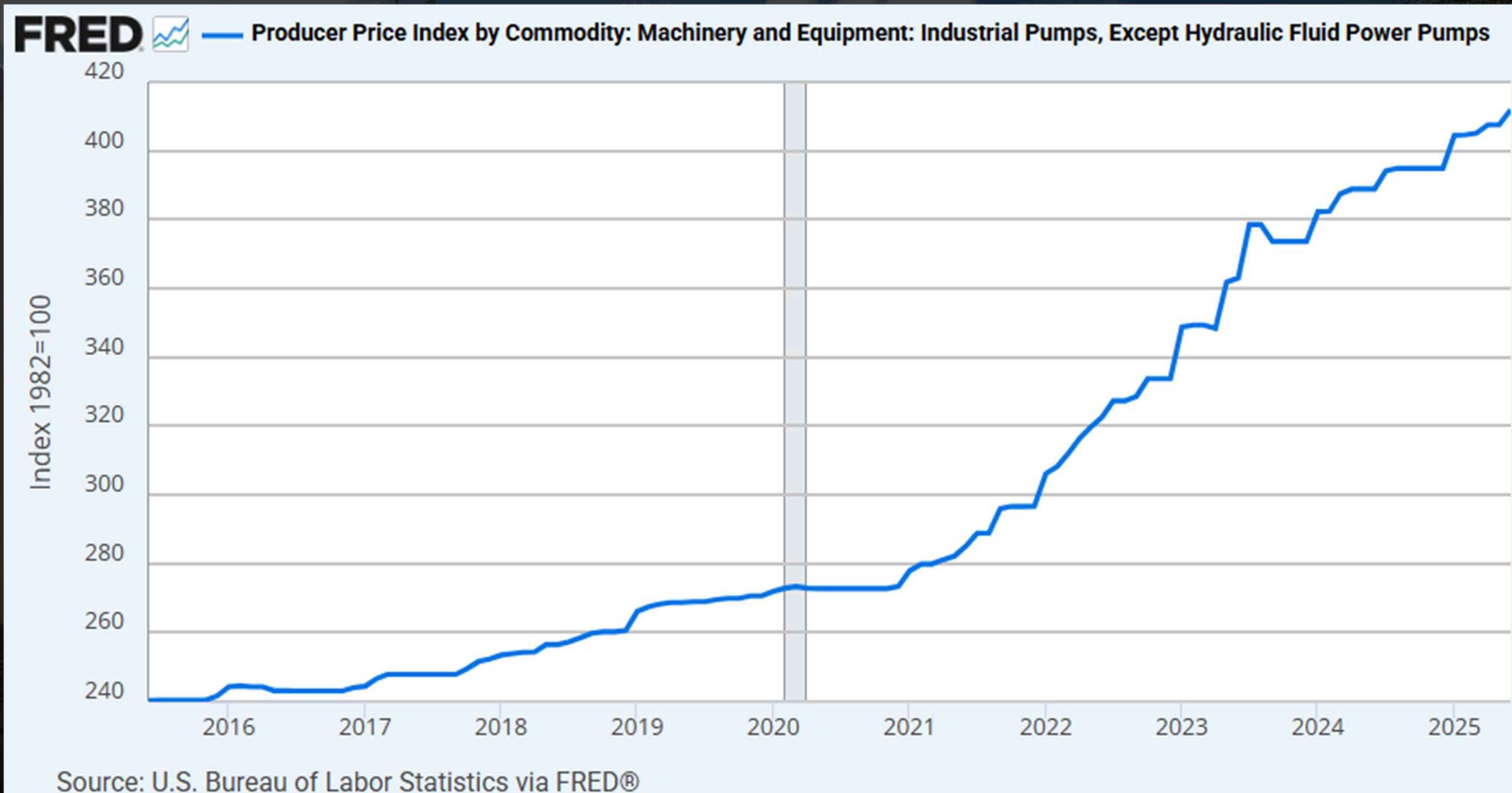
Revenue Fund



Revenues vs. Expenses

Expenses by Type

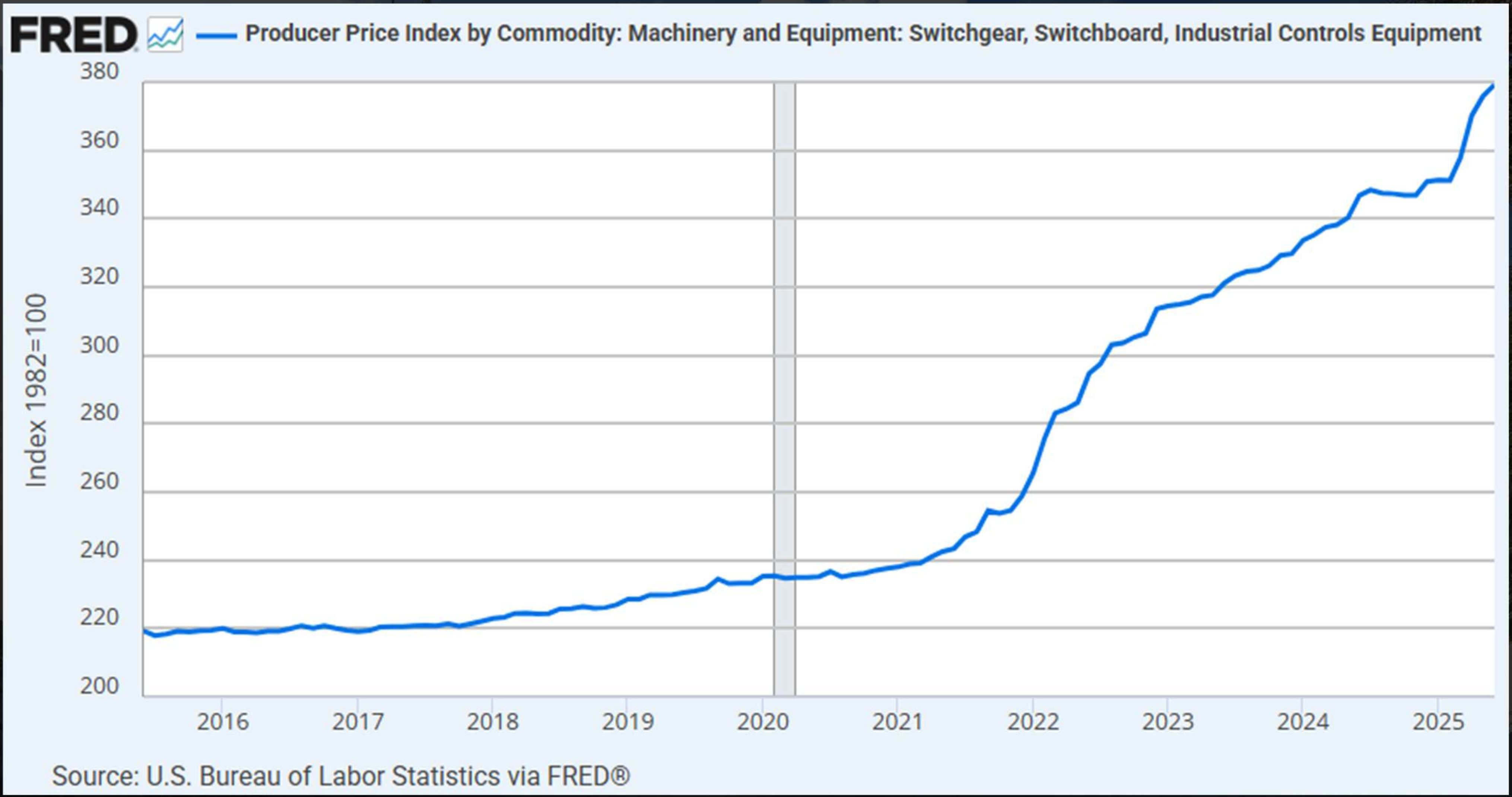
Construction Cost Inflation- Industrial Pumps



National Water Treatment Chemical Index

- Up 57% from 2021 to June 2025

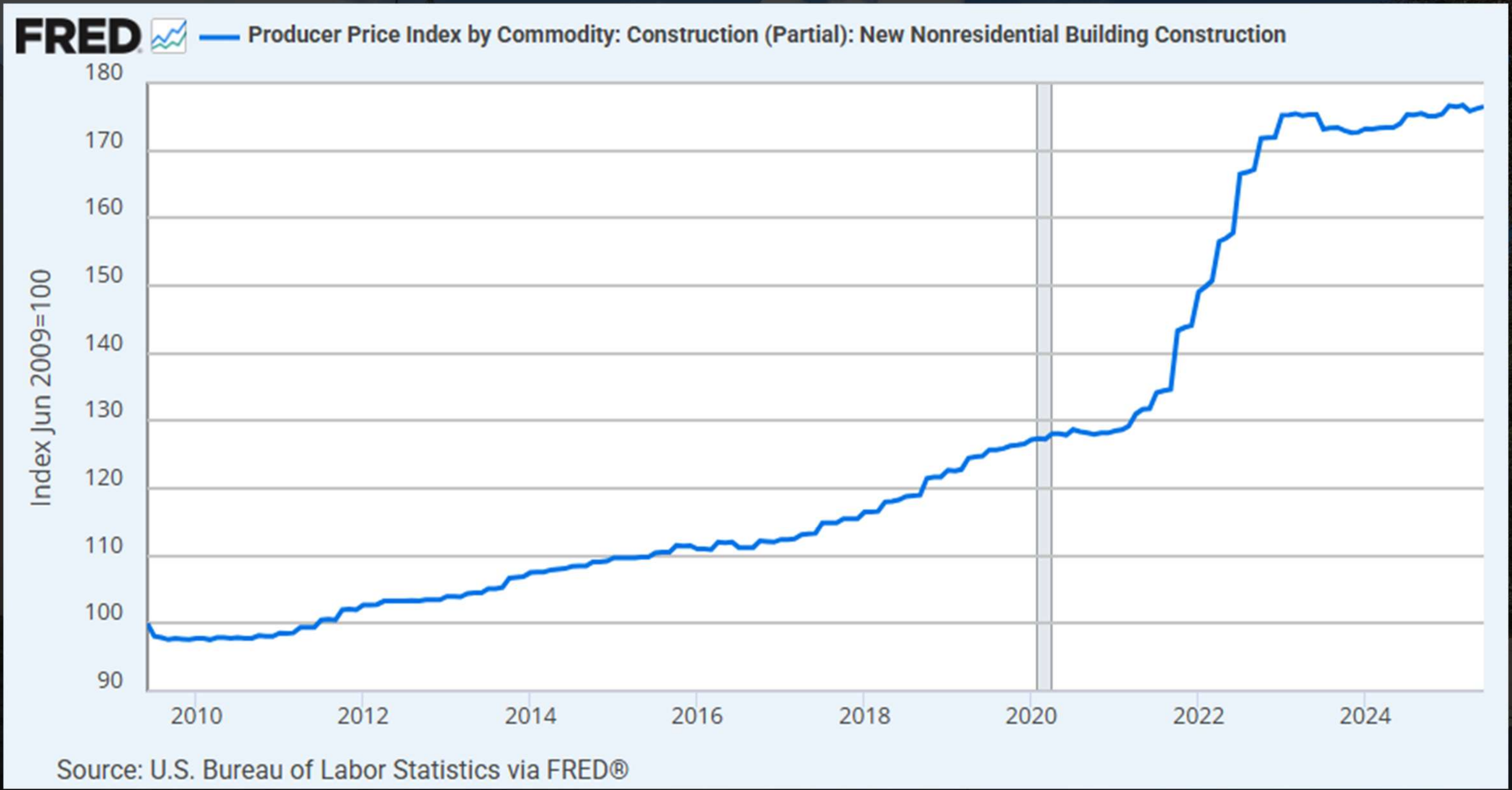
Construction Cost Inflation- Electrical Equipment and Industrial Controls



Producer Price Index

- **Up 48% from 2021 to June 2025**

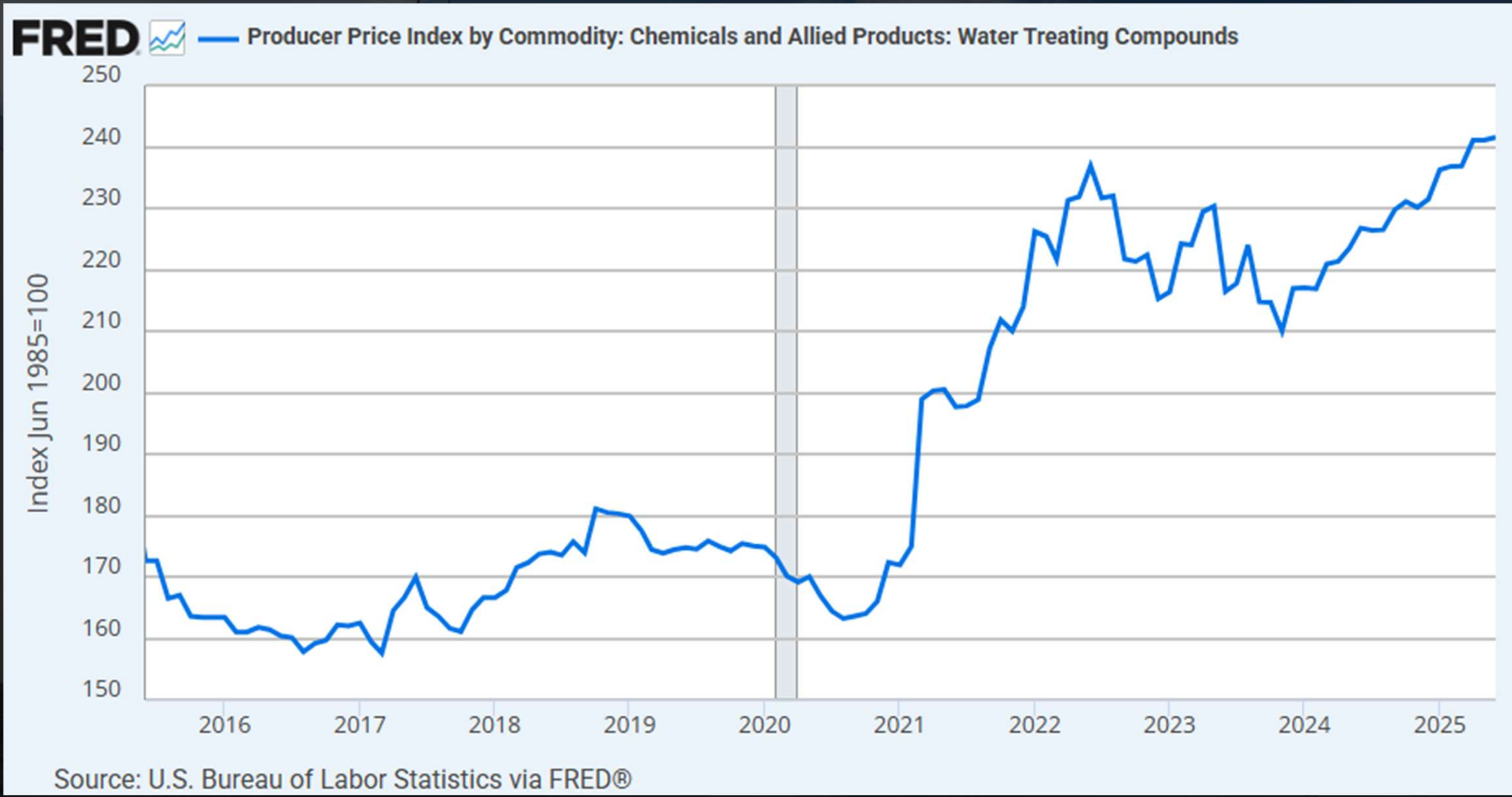
Construction Cost Inflation- Non-Residential Building Construction



Producer Price Index

- **Up 37% from 2021 to June 2025**

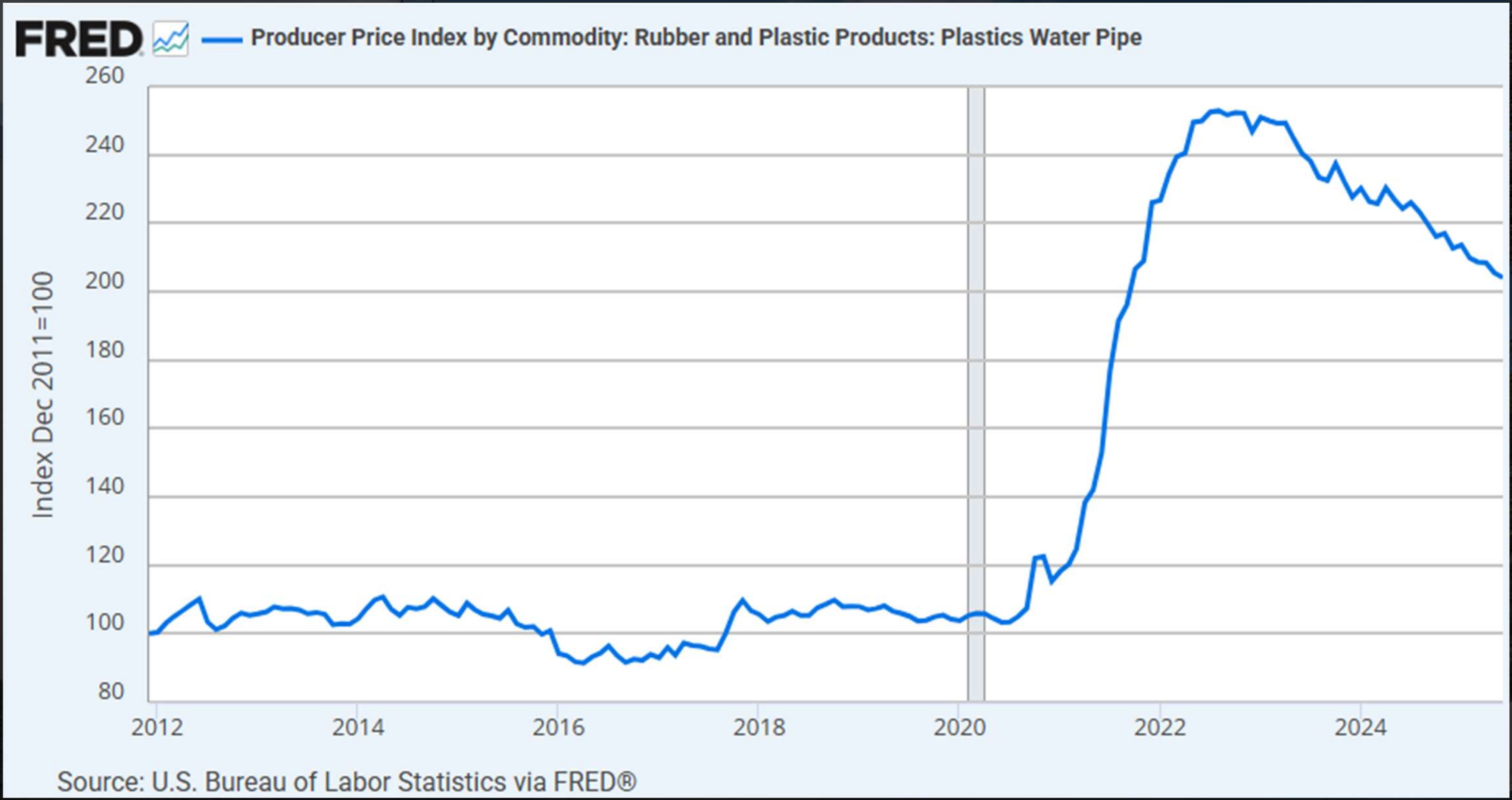
Operational Cost Inflation



National Water Treatment Chemical Index

- **Up 40% from 2021 to June 2025**

2021 to 2024 Operational Cost Inflation



National Commodity Index – Plastic Pipe

- **Up 113% from Jan 2021 to July 2022**
- **Prices stabilizing, but still up 73% since 2021**

Operational Costs
Example – RO Plant Operating Supplies

Expense Category	FY22 Expenses	FY24 Budget Plan	Notes
Filter Cartridges	$ 90,929	**$ 139,520**	Increased from $186.83 per case to $275.00 (Dec 2022)
Carbon Dioxide	$ 42,844	**$ 88,800**	Increased from $0.0945 to $0.2100 per lb.
Sodium Hydroxide (Caustic)	$ 53,767	**$ 80,040**	38% Increase projected for FY24
Lime	$ 70,279	**$ 79,500**	13% Price Increase in Jan 2023.
Sulfuric Acid	$ 91,227	**$ 76,440**	Price fell from $2.90 to $2.43 per gal in FY23. FY21 price was $1.22
General Operating Supplies	$ 67,448	**$ 65,000**	Reduced 3%
Corrosion Inhibitior	$ 52,000	**$ 60,000**	Increased in July 2022 ($0.69 to $1.13 per gal)
Hardware, Tools, Raw materials	$ 54,951	**$ 50,000**	Reduced 10%
Generator Fuel	$ 36,506	**$ 35,000**	Unchanged
Instrumentation and Lab Supplies	$ 32,580	**$ 35,000**	6% increase from Hach for reagents and instrumentation supplies.
Chlorine	$ 14,493	**$ 27,000**	Increased from $0.60 to $1.20 per gallon.
FDEP Fees	$ 20,975	**$ 21,000**	Unchanged
Hydrofluosilic Acid	$ 10,406	**$ 16,500**	65% cost increase projected
Computers	$ 9,830	**$ 10,400**	Scheduled Replacement
Anti Scalant	$ 8,300	**$ 9,000**	1.179 per lb to 1.252
Uniforms	$ 4,432	**$ 4,500**	Annual expense for staff.
Grand Total	$ 618,577	**$ 797,700**	**Projected 29% increase in cost of operating supplies (FY22 to FY24).**

	B	D	G	H	I	J	K	L	M	N	O	P	AA	AB
2		**Water/Sewer Capital Improvement Program - DRAFT 7-22-25**												
13		**Description**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**FY 2031**	**FY 2032**	**FY 2033**	**FY 2034**	**FY 2035**	**←**	**TOTAL 20 YR CIP**
14		**WATER**												
15		New Brackish well -Impact fee portion	800,000	-	-	-	-	-	-	-	-	-		800,000
16	1	New brackish well - PFAS Funds portion	450,000	-	-	-	-	-	-	-	-	-		450,000
17	2	Well rehabilitation of two wells per year to improve yield and production for the first fou	250,000	280,000	290,000	300,000	310,000	-	320,000	-	350,000	-		2,100,000
18	3	Tarpon Ave Well Site: GAC (No Iron Treatment)	690,000	900,000	-	-	-	-	-	-	-	-		1,590,000
19	4	Grosse Ave Well Site: GAC	100,000	950,000	-	-	-	-	-	-	-	-		1,050,000
20	5	Disston Ave Well Site: Iron Treatment + GAC	-	-	-	-	-	-	-	335,711	3,866,468	-		4,202,179
21		Highland Ave Well Site: GAC	-	-	-	-	-	-	-	-	-	-		-
22		ROWTP switchgear control update (Underway now: $300,000) assumed compled or bu	-	-	-	-	-	-	-	-	-	-		-
23	6	ROWTP air conditioner replacement	150,000	170,000	-	-	-	-	-	-	-	-		320,000
24	7	Painting and inspection of the ROWTP 5-million gallon ground storage tank	-	-	-	350,000	-	-	130,000	-	-	-		480,000
25	8	ROWTP roadway sealcoating	-	-	150,000	-	-	-	-	-	-	-		150,000
26	9	Membrane replacement	-	-	-	1,020,000	-	-	-	-	-	-		1,020,000
27	10	Chemical storage tanks	-	-	-	-	-	-	-	-	-	450,000		450,000
28	11	RO Plant Network/PLC security upgrades, renewal and replacement - Phases I-V	-	400,000	-	-	-	-	-	-	-	-		400,000
29	12	RO 5MG Tank Painting	-	-	-	330,000	-	-	-	-	-	-		330,000
30		Blending Water Pipeline - Grosse to Tarpon Avenue Segment	-	-	-	-	-	-	-	-	-	-		-
31		Blending Water Pipeline - Diston Extension	-	-	-	-	-	-	-	-	-	-		-
32		Blending Water Pipeline - Highland Extension	-	-	-	-	-	-	-	-	-	-		-
33	13	Renewal and Replacement (RO)	80,000	90,000	100,000	110,000	120,000	130,000	140,000	150,000	160,000	170,000		1,250,000
34	14	Palm Ave/Tarpon Dr - Design and Construct- Galvanized Water Main Replacement and F	-	75,000	715,000	-	-	-	-	-	-	-		790,000
35	15	Coburn/S Beach Dr - Design and Construct- Galvanized Water Main Replacement and F	-	-	75,000	750,000	-	-	-	-	-	-		825,000
36	16	Athens St - Cast Iron Water Main Replacement	-	-	-	79,000	790,000	-	-	-	-	-		869,000
37	17	Tallahassee - Galvanized Water Main Replacement and Fire Flow Improvement	-	-	309,000	-	-	-	-	-	-	-		309,000
38		Forde Ave, Wideview - Galvanized Water Main Replacement and Fire Flow Improvement	-	-	-	50,000	500,000	-	-	-	-	-		550,000
39	18	Central Court - Galvanized and AC Water Main Replacement and Fire Flow Improvemen	-	-	-	-	35,000	350,000	-	-	-	-		385,000
40	19	Boston St - Galvanized Water Main Replacement and Fire Flow Improvement	-	-	-	325,000	-	-	-	-	-	-		325,000
41	20	E Spruce St - Galvanized Water Main Replacement and Fire Flow Improvement	-	285,000	-	-	-	-	-	-	-	-		285,000
42	21	W Spruce St - Galvanized Water Main Replacement and Fire Flow Improvement	120,000	-	-	-	-	-	-	-	-	-		120,000
43	22	W Cedar St - Galvanized Water Main Replacement and Fire Flow Improvement	90,000	-	-	-	-	-	-	-	-	-		90,000
44	23	Alley-S Spring - Design and Construct - Galvanized Water Main Replacement and Fire Fl	-	-	-	-	24,000	240,000	-	-	-	-		264,000
45	24	Alley-Grosse/Levis - Galvanized Water Main Replacement and Fire Flow Improvement	-	-	-	-	-	150,000	-	-	-	-		150,000
46	25	Water Distribution Master Plan	75,000	-	-	-	-	-	-	-	-	-		75,000
47	26	Small Diameter Pipe Replacement- Phase II	-	-	-	-	-	1,190,000	1,220,000	1,260,000	1,300,000	1,340,000		6,310,000
48	27	Small Diameter Pipe Replacement- Phase III	-	-	-	-	-	-	-	-	-	-		-
49	28	Hydrant Maintenance Program	113,000	116,000	119,000	122,000	126,000	130,000	134,000	138,000	142,000	146,000		1,286,000
50	29	Utilities for Other Projects_Water	300,000	211,000	217,000	223,000	229,000	235,000	241,000	248,000	255,000	262,000		2,421,000
51	30	Renewal and replacement (Water System)	25,000	26,250	27,563	28,941	30,388	31,907	33,502	35,178	36,936	38,783		314,448
52	31	Meter replacement program- Phase I	2,400,000	1,200,000	1,200,000	250,000	-	-	-	-	-	-		5,050,000
53	32	Meter replacement program- Phase II (Goal- 15 year schedule)	-	-	-	-	320,327	334,742	349,805	365,547	381,996	399,186		2,151,603
54	33	AMI Implementation	-	-	-	-	450,000	-	-	-	-	-		450,000
55	34	New_Connections_Meter_Repair and Replacement	50,000	52,500	55,125	57,881	60,775	63,814	67,005	70,355	73,873	77,566		628,894
56	35	OPTION- Accelerated Water Main Replacement	1,200,000	1,200,000	-	-	-	-	-	-	-	-		2,400,000
57														-

	B	D	G	H	I	J	K	L	M	N	O	P	AA	AB
2		**Water/Sewer Capital Improvement Program - DRAFT 7-22-25**												
13		**Description**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**	**FY 2031**	**FY 2032**	**FY 2033**	**FY 2034**	**FY 2035**	**←**	**TOTAL 20 YR CIP**
58		**WASTEWATER**												-
59	36	WWTF Electrical life extension and resiliency - Phase I	4,200,000	1,500,000	-	-	-	-	-	-	-	-		5,700,000
60	37	WWTF Network/PLC security upgrades, renewal and replacement - Phases I-V	100,000	746,000	675,000	580,000	-	-	-	-	-	-		2,101,000
61	38	Retrofit Surface Aeration, Floating Aeration Equipment and seven basin Gearboxes and I	-	-	-	-	-	-	-	720,000	2,888,000	-		3,608,000
62	39	WWTF Concrete Rehab	400,000	-	-	-	-	-	-	-	-	-		400,000
63	40	WWTF Process Tank Lining	-	-	-	-	-	-	2,217,000	2,283,000	4,301,000	-		8,801,000
64	41	WWTF CCC Lining	-	-	-	330,000	-	-	-	-	-	-		330,000
65	42	Replace internal mixers in 1st, 2nd and 4th stages of the 5-stage Bardenpho process tha	-	-	-	598,000	-	-	-	-	-	-		598,000
66	43	WWTF Fiber Optic cabling replacement	-	60,000	-	-	-	-	-	-	-	-		60,000
67	44	Replace 10.4 KW Residential Generator at Outfall with over 1,000 hours of operation, de	60,000	-	-	-	-	-	-	-	-	-		60,000
68	45	Install larger non clog diesel backup sewage pump at Influent Pump station	-	150,000	160,000	-	-	-	-	-	-	-		310,000
69	46	Grit Removal System Replacement	-	-	-	1,474,954	3,157,648	-	-	-	-	-		4,632,602
70	47	Bar Screen Replacement	-	600,000	-	-	-	-	-	-	-	900,000		1,500,000
71	48	Replace Reuse Water Pump Station (RWPS)	-	-	124,644	1,246,440	-	-	-	-	-	-		1,371,084
72	49	Install Vactor Dump Station	-	155,000	-	-	-	-	-	-	-	-		155,000
73	50	Retrofit existing manual slide gates throughout AWTF with motorized actuators	-	-	-	-	750,000	-	-	-	-	-		750,000
74	51	Sand Filter Rehab - II	225,000	-	-	-	-	-	-	-	-	-		225,000
75	52	Retrofit and Replace Sandfilters	-	-	-	-	1,800,000	2,520,000	-	-	-	-		4,320,000
76	53	Replace 10,000 gallon Alum Tank	-	-	-	-	-	-	-	330,000	-	-		330,000
77	54	Retrofit RAS/WAS Pump Station (PLACEHOLDER)	-	-	-	870,000	-	-	-	-	-	-		870,000
78		Replace MCC's at Reclaimed Water Pump Sation and Ground Storage Pump Stations - r	-	-	-	934,830	-	-	-	-	-	-		934,830
79	55	Replacement of Dewatering Equipment	-	-	-	-	-	-	1,350,000	-	-	1,560,000		2,910,000
80	56	Raclaimed Tank Painting -AWWTF	-	-	-	260,000	270,000	-	-	-	-	-		530,000
81	57	Golf Course Reclaimed Tank Painting	-	-	-	-	-	340,000	-	-	-	-		340,000
82	58	Install driveway and curbing previously omitted from Clarifier Rehab project	-	125,000	-	-	-	-	-	-	-	-		125,000
83	59	Resurface and apply epoxy coatings to clarifier launders and Chlorine Contact Chambe	-	-	80,000	-	-	-	-	-	-	-		80,000
84	60	Rehab or Replace Dewatering Building	-	-	-	-	-	-	-	-	-	7,562,103		7,562,103
85	61	Renewal and Replacement (AWWTF)	100,000	110,000	120,000	130,000	140,000	150,000	160,000	170,000	180,000	190,000		1,450,000
86	62	Arfaras lift station #1, 939 Afaras Street	-	-	798,384	-	-	-	-	-	-	-		798,384
87	63	Zutes Marina lift station #51, 331 Anclote Road	-	-	-	309,195	-	-	-	-	-	-		309,195
88	64	Chesapeake & Riverside lift station #7, 800 Chesapeake Dr.	-	-	-	664,768	-	-	-	-	-	-		664,768
89	65	Moorings lift station #37, 484Moorings Cove Dr.	-	130,000	-	-	-	-	-	-	-	-		130,000
90	66	Roosevelt lift station #2, 301 Roosevelt Blvd.	-	-	120,000	-	-	-	-	-	-	-		120,000
91	67	Cromwell lift station #27, 1508 Cromwell Drive	-	-	-	-	-	124,644	-	-	-	-		124,644
92	68	Lake & Banana Lift station #38, 200 West MLK Blvd.	-	-	-	-	1,080,248	-	-	-	-	-		1,080,248
93	69	Tarpon Sail & Tennis #43, 90 Highland Ave.	-	-	-	-	-	685,542	-	-	-	-		685,542
94	70	Lift station upgrades/standardization (design/construction)	-	-	-	-	-	-	826,875	868,219	911,630	957,211		3,563,935
95		Lift Station Network and Cybersecurity	-	-	-	-	-	-	-	-	-	-		-
96	71	Force Main Pigging	123,000	127,000	131,000	135,000	139,000	143,000	147,000	151,000	155,000	159,000		1,410,000
97	72	Renewal and Replacement (Lift Stations)	150,000	160,000	170,000	180,000	190,000	200,000	210,000	220,000	230,000	240,000		1,950,000
98	73	Lining of wastewater collection system (prioritize VCP)	310,000	320,000	330,000	340,000	350,000	360,000	370,000	380,000	390,000	400,000		3,550,000
99		Manhole Lining	120,000	130,000	140,000	150,000	160,000	170,000	180,000	190,000	200,000	210,000		1,650,000
100		Utilities for Other Projects_Wastewater	300,000	211,000	217,000	223,000	229,000	235,000	241,000	248,000	255,000	262,000		2,421,000
101	74	Beckett Bridge- Water Dist	1,900,000	-	-	-	-	-	-	-	-	-		1,900,000
102	75	Beckett Bridge - Sewer Coll	1,900,000	-	-	-	-	-	-	-	-	-		1,900,000
103	76	Emergency Bypass Pumps	40,000	155,000	160,000	80,000	-	-	-	-	-	-		435,000
104	77	GIS Network Migration Project	75,000	75,000	-	-	-	-	-	-	-	-		150,000
181		**Grand Total CIP**	**$16,896,000**	**$10,709,750**	**$6,483,716**	**$12,502,009**	**$11,261,386**	**$7,783,649**	**$8,337,187**	**$8,163,010**	**$16,076,903**	**$15,323,849**		**$113,537,459**

No Financing - (Infeasible Option - Impact Fees, 2-Yr Large Rate Incr. in FY26 & FY27)

FAMS
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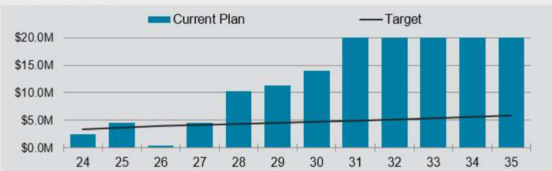
CALC SAVE CTRL LAST OVR

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034	FY 2035	FY 2030	FY 2035
Water Rate Plan	0.00%	23.00%	20.00%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	68.44%	109.88%
Wastewater Rate Plan	0.00%	23.00%	20.00%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	68.41%	109.85%
Senior-Lien DSC	3.36	5.24	7.69	8.21	8.71	9.22	9.84	10.48	11.14	11.79	12.44		
CIP Redistrib ($M)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00		
CIP Execution %	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%		
Over/Under Target Balance ($M)	$0.90	-$3.64	$0.38	$6.01	$6.76	$9.21	$16.01	$23.27	$31.56	$33.85	$37.87		
Revenue Fund Balance	$4.54	$0.32	$4.51	$10.32	$11.25	$13.89	$20.88	$28.35	$36.87	$39.39	$43.67		
Oper Reserve Mos	3	3	3	3	3	3	3	3	3	3	3		
PS Execution	92%	92%	92%	92%	92%	92%	92%	92%	92%	92%	92%		
OMV Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%		
CO Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%		
Typical Monthly Residential Bill	$92.84	$114.16	$136.99	$143.14	$149.61	$156.31	$163.34	$170.71	$178.40	$186.42	$194.81		
$ Change		$21.32	$22.84	$6.15	$6.47	$6.70	$7.03	$7.37	$7.69	$8.03	$8.38		

Scenario Manager

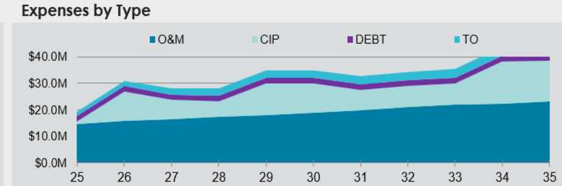
Capacity Fees	Option A
FY26 Borrowing ($M)	$0.0
FY27 Borrowing ($M)	$0.0
Addt. Water Main Work	No
Rev Recovery	Yes

Revenue Fund

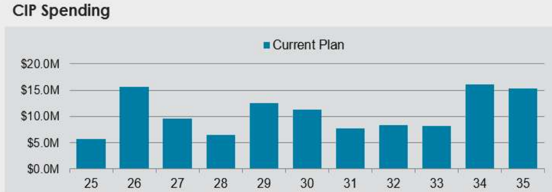


Revenues vs. Expenses

Expenses by Type



CIP Spending



CIP Funding

Borrowing

Scenario #3 - (Bundled Borrowing, Option A - Impact Fees, 7.75% Rate Increases)

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CALC SAVE CTRL LAST OVR

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034	FY 2035	FY 2030	FY 2035
Water Rate Plan	0.00%	7.75%	7.75%	7.75%	7.75%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	40.82%	75.46%
Wastewater Rate Plan	0.00%	7.75%	7.75%	7.75%	7.75%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	40.85%	75.59%
Senior-Lien DSC	3.36	3.72	3.56	3.16	2.92	2.97	3.18	3.21	3.36	3.33	3.44		
CIP Redistrib ($M)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00		
CIP Execution %	100%	100%	100%	100%	90%	90%	90%	90%	90%	90%	90%		
Over/Under Target Balance ($M)	$0.90	$1.26	$2.56	$1.49	$0.72	$0.82	$2.46	$3.70	$6.21	$6.54	$1.55		
Revenue Fund Balance	$4.54	$5.21	$6.68	$5.80	$5.21	$5.51	$7.33	$8.77	$11.51	$12.08	$7.35		
Oper Reserve Mos	3	3	3	3	3	3	3	3	3	3	3		
PS Execution	92%	92%	92%	92%	92%	92%	92%	92%	92%	92%	92%		
OMV Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%		
CO Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%		
Typical Monthly Residential Bill	$92.84	$100.05	$107.80	$116.16	$125.13	$130.78	$136.66	$142.81	$149.22	$155.91	$162.94		
$ Change		$7.21	$7.75	$8.36	$8.97	$5.66	$5.88	$6.15	$6.41	$6.69	$7.03		

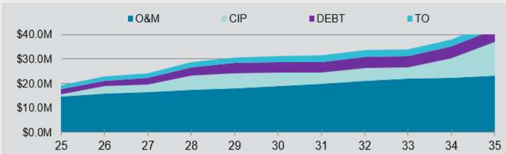
Scenario Manager

Capacity Fees	Option A
FY26 Borrowing ($M)	$8.0
FY27 Borrowing ($M)	$4.0
Addt. Water Main Work	No
Rev Recovery	Yes

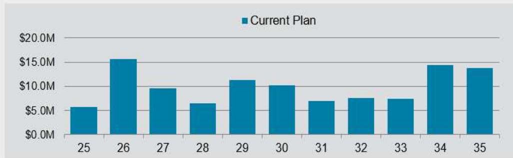
Revenue Fund

Revenues vs. Expenses

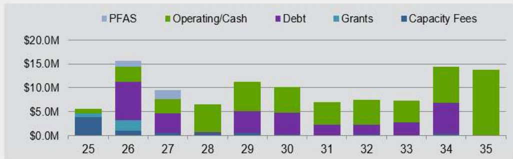
Expenses by Type



CIP Spending



CIP Funding



Borrowing

[1] 7.50% rate increases causes fund balances to be below target levels in FY 2030.

Scenario #4 - (Bundled Borrowing, Option A - Impact Fees, 7.75% Rate Increases,

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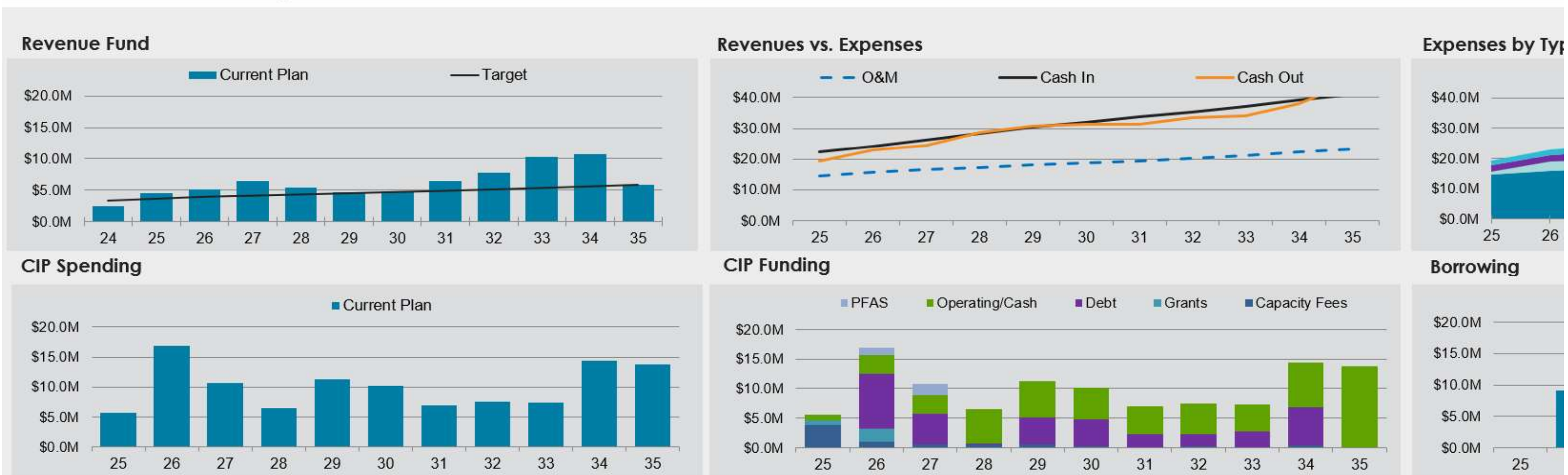
CITY OF TARPON SPRINGS, FLORIDA

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033
Water Rate Plan	0.00%	7.75%	7.75%	7.75%	7.75%	4.50%	4.50%	4.50%	4.50%
Wastewater Rate Plan	0.00%	7.75%	7.75%	7.75%	7.75%	4.50%	4.50%	4.50%	4.50%
Senior-Lien DSC	3.36	3.62	3.38	3.02	2.81	2.86	3.07	3.10	3.25
CIP Redistrib ($M)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
CIP Execution %	100%	100%	100%	100%	90%	90%	90%	90%	90%
Over/Under Target Balance ($M)	$0.90	$1.20	$2.36	$1.14	$0.21	$0.15	$1.63	$2.69	$5.03
Revenue Fund Balance	$4.54	$5.15	$6.48	$5.44	$4.70	$4.83	$6.49	$7.77	$10.34
Oper Reserve Mos	3	3	3	3	3	3	3	3	3
PS Execution	92%	92%	92%	92%	92%	92%	92%	92%	92%
OMV Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%
CO Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%
Typical Monthly Residential Bill	$92.84	$100.05	$107.80	$116.16	$125.13	$130.78	$136.66	$142.81	$149.22
$ Change		$7.21	$7.75	$8.36	$8.97	$5.66	$5.88	$6.15	$6.41



[1] 7.50% rate increases causes fund balances to be below target levels in FY 2030.

Addt. Water Main Work)

Stantec

CALC SAVE CTRL LAST OVR

FY 2034	FY 2035
4.50%	4.50%
4.50%	4.50%
3.23	3.34
$0.00	$0.00
90%	90%
$5.19	$0.03
$10.73	$5.83
3	3
92%	92%
95%	95%
95%	95%
$155.91	$162.94
$6.69	$7.03

FY 2030	FY 2035
40.82%	75.46%
40.85%	75.59%

Scenario Manager

Capacity Fees	Option A
FY26 Borrowing ($M)	$8.0
FY27 Borrowing ($M)	$4.0
Addt. Water Main Work	Yes
Rev Recovery	Yes

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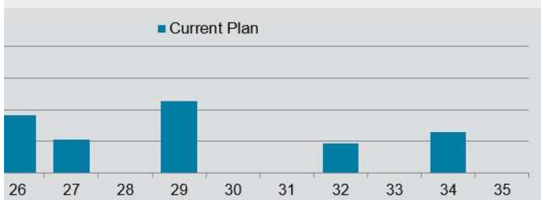

Scenario #2 - (Bundled Borrowing, Phase-In Impact Fees, 8% Rate Increases)

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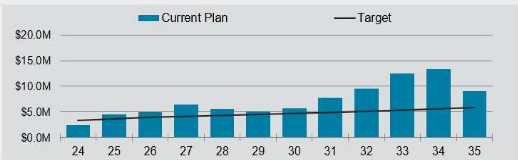
CALC | SAVE | CTRL | LAST | OVR

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034	FY 2035	FY 2030	FY 2035
Water Rate Plan	0.00%	8.00%	8.00%	8.00%	8.00%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	42.17%	77.16%
Wastewater Rate Plan	0.00%	8.00%	8.00%	8.00%	8.00%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	42.16%	77.15%
Senior-Lien DSC	3.36	3.75	3.61	3.22	2.98	3.03	3.25	3.28	3.43	3.40	3.52		
CIP Redistrib ($M)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00		
CIP Execution %	100%	100%	100%	100%	90%	90%	90%	90%	90%	90%	90%		
Over/Under Target Balance ($M)	$0.90	$1.05	$2.26	$1.21	$0.60	$0.93	$2.85	$4.38	$7.21	$7.88	$3.26		
Revenue Fund Balance	$4.54	$5.00	$6.39	$5.51	$5.09	$5.62	$7.72	$9.46	$12.52	$13.42	$9.05		
Oper Reserve Mos	3	3	3	3	3	3	3	3	3	3	3		
PS Execution	92%	92%	92%	92%	92%	92%	92%	92%	92%	92%	92%		
OMV Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%		
CO Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%		
Typical Monthly Residential Bill	$92.84	$100.25	$108.27	$116.93	$126.26	$131.94	$137.89	$144.11	$150.60	$157.36	$164.42		
$ Change		$7.41	$8.03	$8.66	$9.32	$5.69	$5.95	$6.22	$6.49	$6.76	$7.06		

Scenario Manager

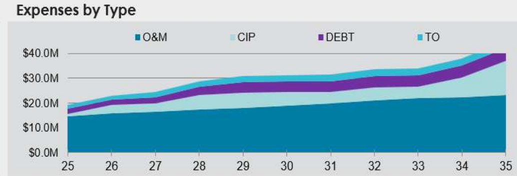
Capacity Fees	Phase-In
FY26 Borrowing ($M)	$8.0
FY27 Borrowing ($M)	$4.0
Addt. Water Main Work	No
Rev Recovery	Yes

Revenue Fund



Revenues vs. Expenses

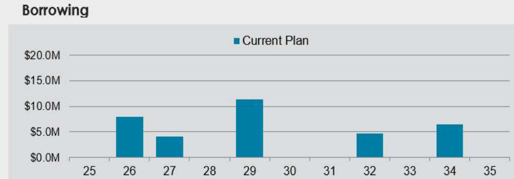
Expenses by Type



CIP Spending

CIP Funding

Borrowing



Scenario -No Action - ($4M Borrowing in FY26, Phase-In Impact Fees, 2.75% Rate Increas

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	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034	FY 2035
Water Rate Plan	0.00%	2.75%	2.75%	2.75%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%
Wastewater Rate Plan	0.00%	2.75%	2.75%	2.75%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%
Senior-Lien DSC	3.36	3.17	2.96	2.70	2.81	2.93	3.10	3.24	3.37	3.50	3.63
CIP Redistrib ($M)	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
CIP Execution %	100%	100%	100%	100%	90%	90%	90%	90%	90%	90%	90%
Over/Under Target Balance ($M)	$0.90	-$4.13	-$8.94	-$12.92	-$21.34	-$28.83	-$33.04	-$37.65	-$42.13	-$52.79	-$62.73
Revenue Fund Balance	$4.54	-$0.18	-$4.82	-$8.62	-$16.85	-$24.14	-$28.18	-$32.57	-$36.82	-$47.25	-$56.93
Oper Reserve Mos	3	3	3	3	3	3	3	3	3	3	3
PS Execution	92%	92%	92%	92%	92%	92%	92%	92%	92%	92%	92%
OMV Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%
CO Execution	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%	95%
Typical Monthly Residential Bill	$92.84	$95.38	$97.99	$100.69	$104.47	$108.41	$112.47	$116.70	$121.10	$125.67	$130.42
$ Change		$2.54	$2.61	$2.70	$3.78	$3.94	$4.05	$4.24	$4.40	$4.58	$4.75

	FY 2030	FY 2035
Water Rate Plan	16.71%	40.28%
Wastewater Rate Plan	16.79%	40.42%

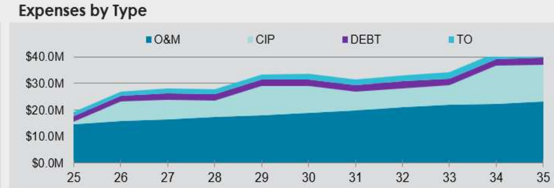
Scenario Manager

Capacity Fees	Phase-In
FY26 Borrowing ($M)	$4.0
FY27 Borrowing ($M)	$0.0
Addt. Water Main Work	No
Rev Recovery	Yes

Revenue Fund

Revenues vs. Expenses

Expenses by Type



CIP Spending

CIP Funding

Borrowing